

PIVOT POINT BUSINESS 103 PRACTICE TEST (SAMPLE)

STUDY GUIDE



SAMPLE STUDY GUIDE WITH LIMITED QUESTIONS

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Introduction

Preparing for a certification exam can feel overwhelming, but with the right tools, it becomes an opportunity to build confidence, sharpen your skills, and move one step closer to your goals. At Examzify, we believe that effective exam preparation isn't just about memorization, it's about understanding the material, identifying knowledge gaps, and building the test-taking strategies that lead to success.

This guide was designed to help you do exactly that.

Whether you're preparing for a licensing exam, professional certification, or entry-level qualification, this book offers structured practice to reinforce key concepts. You'll find a wide range of multiple-choice questions, each followed by clear explanations to help you understand not just the right answer, but why it's correct.

The content in this guide is based on real-world exam objectives and aligned with the types of questions and topics commonly found on official tests. It's ideal for learners who want to:

- Practice answering questions under realistic conditions,
- Improve accuracy and speed,
- Review explanations to strengthen weak areas, and
- Approach the exam with greater confidence.

We recommend using this book not as a stand-alone study tool, but alongside other resources like flashcards, textbooks, or hands-on training. For best results, we recommend working through each question, reflecting on the explanation provided, and revisiting the topics that challenge you most.

Remember: successful test preparation isn't about getting every question right the first time, it's about learning from your mistakes and improving over time. Stay focused, trust the process, and know that every page you turn brings you closer to success.

Let's begin.

How to Use This Guide

This guide is designed to help you study more effectively and approach your exam with confidence. Whether you're reviewing for the first time or doing a final refresh, here's how to get the most out of your Examzify study guide:

1. Start with a Diagnostic Review

Skim through the questions to get a sense of what you know and what you need to focus on. Your goal is to identify knowledge gaps early.

2. Study in Short, Focused Sessions

Break your study time into manageable blocks (e.g. 30 – 45 minutes). Review a handful of questions, reflect on the explanations.

3. Learn from the Explanations

After answering a question, always read the explanation, even if you got it right. It reinforces key points, corrects misunderstandings, and teaches subtle distinctions between similar answers.

4. Track Your Progress

Use bookmarks or notes (if reading digitally) to mark difficult questions. Revisit these regularly and track improvements over time.

5. Simulate the Real Exam

Once you're comfortable, try taking a full set of questions without pausing. Set a timer and simulate test-day conditions to build confidence and time management skills.

6. Repeat and Review

Don't just study once, repetition builds retention. Re-attempt questions after a few days and revisit explanations to reinforce learning. Pair this guide with other Examzify tools like flashcards, and digital practice tests to strengthen your preparation across formats.

There's no single right way to study, but consistent, thoughtful effort always wins. Use this guide flexibly, adapt the tips above to fit your pace and learning style. You've got this!

Questions

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1. What is a service recovery plan?

- A. A formal process to address service failures, offering remedies and follow-up to restore client satisfaction.
- B. A plan to increase prices after complaints.
- C. A policy for hiring replacements.
- D. A program to reduce service quality.

2. Industry statistics indicate that satisfied clients will usually refer how many new clients?

- A. One
- B. Three
- C. Eight
- D. Twelve

3. Depreciation is used to:

- A. To calculate the cash tax payment for the current year.
- B. To track inventory turnover.
- C. To assign a market value to assets.
- D. To allocate the cost of tangible assets over their useful life.

4. The process of tracking all products to ensure accurate stock levels is called:

- A. Budgeting
- B. Scheduling
- C. Inventory control
- D. Advertising

5. What is the role of a safety data sheet (SDS) in a salon?

- A. Provides information on chemical hazards, handling, storage, and emergency measures.
- B. Dictates pricing for chemical products.
- C. Recommends hairstyles for client consultations.
- D. Tracks employee work hours and payroll.

- 6. The primary purpose of a performance appraisal in a salon team is to:**
- A. Focus on disciplinary actions for underperforming staff
 - B. Provide feedback, set goals, identify training needs, and improve service quality and teamwork
 - C. Schedule only administrative tasks
 - D. Define marketing budgets
- 7. Explain cash basis accounting and accrual accounting and when to use each.**
- A. Cash basis records revenue and expenses when cash is received or paid; accrual records them when earned or incurred; accrual provides a more accurate profitability view, while cash basis helps with immediate cash flow management.
 - B. Cash basis records revenue when earned; accrual records them when cash is received.
 - C. Accrual accounting is only used by large corporations and is never appropriate for a salon.
 - D. Cash basis records everything in the quarter.
- 8. Define gross profit margin and how it's calculated for a salon.**
- A. $\text{Gross profit margin} = \text{Net income} / \text{Revenue}$.
 - B. $\text{Gross profit margin} = \text{Revenue} / \text{COGS}$.
 - C. $\text{Gross profit margin} = (\text{Revenue} - \text{COGS}) / \text{Revenue}$; for salons, COGS includes products used and direct service costs.
 - D. $\text{Gross profit margin} = \text{Total expenses} / \text{Revenue}$.
- 9. What is considered the best form of advertising?**
- A. Television
 - B. Billboards
 - C. Pamphlets
 - D. Word-of-mouth
- 10. Which buyer type is described as price-conscious and seeking discounts?**
- A. Ready
 - B. Bargain
 - C. Logical
 - D. Stubborn

Answers

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1. A
2. B
3. D
4. C
5. A
6. B
7. A
8. C
9. D
10. B

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Explanations

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1. What is a service recovery plan?

- A. A formal process to address service failures, offering remedies and follow-up to restore client satisfaction.**
- B. A plan to increase prices after complaints.
- C. A policy for hiring replacements.
- D. A program to reduce service quality.

A service recovery plan is a formal process to address service failures, offering remedies and follow-up to restore client satisfaction. It guides how a business detects when things go wrong, communicates with the customer, and provides concrete remedies such as refunds, replacements, or discounts, all with timely follow-up to confirm the customer is satisfied. It also assigns responsibilities, establishes timelines, and documents actions so the issue is resolved smoothly and steps are taken to prevent recurrence. This approach focuses on repairing the relationship and maintaining trust, rather than trying to raise prices, hiring replacements as a policy, or lowering service quality. For example, if a service misses the mark, the plan would specify an immediate apology, a suitable remedy, and a check-in afterward to ensure the customer feels the issue was properly resolved.

2. Industry statistics indicate that satisfied clients will usually refer how many new clients?

- A. One
- B. Three**
- C. Eight
- D. Twelve

Satisfied clients can drive new business, but the number they refer tends to be modest because referrals come from personal networks and willingness to recommend, not from a large, automatic cascade. Industry benchmarks generally place this rate in the middle range — more than a single referral but not a large volume — so it aligns with a practical, typical outcome rather than the extremes. That's why the best match is the middle option: it represents a moderate referral yield per client. Keep in mind that actual results can vary with relationship quality, industry, and whether a formal referral program is in place, which can boost the rate beyond the baseline.

3. Depreciation is used to:

- A. To calculate the cash tax payment for the current year.
- B. To track inventory turnover.
- C. To assign a market value to assets.
- D. To allocate the cost of tangible assets over their useful life.**

Depreciation is a systematic allocation of the cost of tangible assets over their useful life. This means you spread the purchase price of things like equipment, buildings, or vehicles across the years you expect to use them, reflecting how they wear out or become obsolete as time passes. The purpose is to match the expense of using the asset with the periods that benefit from its use, which gives a more accurate picture of profitability and asset value. It's not about tracking how quickly inventory turns over, nor about setting a current market value for the asset. Depreciation is also not the cash payment you made when you bought the asset; it's a non-cash expense that reduces reported income (and can affect taxes through deductions), while the actual cash outlay occurred at purchase. For example, a machine bought for 100,000 with a 10-year life would show about 10,000 of depreciation expense each year, spreading the cost over its usable life.

4. The process of tracking all products to ensure accurate stock levels is called:

- A. Budgeting
- B. Scheduling
- C. Inventory control**
- D. Advertising

Inventory control is the process of tracking all products to ensure accurate stock levels. It involves keeping up-to-date records of what is on hand, where each item is stored, and how its quantity changes with receipts and sales. Using systems like perpetual inventory and regular cycle counts helps reconcile physical stock with the numbers in records, catching discrepancies early and keeping the data reliable for reorder decisions and financial reporting. This approach is essential because it directly addresses stock accuracy, reducing the risk of stockouts or overstock and supporting efficient order fulfillment. Other options—budgeting focuses on financial planning, scheduling on timing and resources, and advertising on promotion—don't specifically target maintaining precise inventory levels.

5. What is the role of a safety data sheet (SDS) in a salon?

- A. Provides information on chemical hazards, handling, storage, and emergency measures.**
- B. Dictates pricing for chemical products.
- C. Recommends hairstyles for client consultations.
- D. Tracks employee work hours and payroll.

SDS documents explain chemical hazards and how to work safely with them. In a salon, where products like hair color, perms, bleaches, solvents, and cleaners are used, the SDS tells you what dangers are present, what personal protective equipment you should wear, how to store and handle the products, and what to do in emergencies. It also provides first aid guidance, spill or exposure procedures, and details on ventilation and safe disposal. This information helps staff prevent accidents, respond quickly if something goes wrong, and comply with safety regulations that require workers to be informed about chemical hazards. It's not about pricing, suggesting hairstyles, or payroll—the SDS focuses on chemical safety, handling, storage, and emergency measures. Always refer to the SDS for any product you're using to ensure safe, proper use.

6. The primary purpose of a performance appraisal in a salon team is to:

- A. Focus on disciplinary actions for underperforming staff
- B. Provide feedback, set goals, identify training needs, and improve service quality and teamwork**
- C. Schedule only administrative tasks
- D. Define marketing budgets

Performance appraisals are about guiding growth and improving how the team serves clients. In a salon, the primary purpose is to provide feedback on performance, set realistic development goals, identify training or coaching needs, and raise service quality and teamwork. This approach helps individuals build on strengths, address areas for improvement, and ensure everyone contributes to meeting salon standards and client expectations. It isn't primarily about disciplining staff, scheduling only administrative tasks, or defining marketing budgets, which are handled through other processes.

7. Explain cash basis accounting and accrual accounting and when to use each.

- A. Cash basis records revenue and expenses when cash is received or paid; accrual records them when earned or incurred; accrual provides a more accurate profitability view, while cash basis helps with immediate cash flow management.**
- B. Cash basis records revenue when earned; accrual records them when cash is received.
- C. Accrual accounting is only used by large corporations and is never appropriate for a salon.
- D. Cash basis records everything in the quarter.

Understanding when revenue and expenses are recognized is the key difference between cash basis and accrual accounting. In cash basis, you record revenue when cash actually comes in and you record expenses when cash goes out. In accrual accounting, you record revenue when you earn it (the service is performed) and expenses when you incur them (the obligation arises), regardless of when cash is exchanged. This distinction matters because accrual provides a more accurate view of profitability for a period by matching income with the costs that helped generate it. Cash basis, on the other hand, keeps things simple and focuses on the actual cash on hand, which helps with day-to-day cash flow management but can mislead about true profitability if there are outstanding invoices or bills. When to use each: if the business is small and uncomplicated, with little or no inventory and most payments received at the time of service, cash basis is often sufficient and easier to manage. If you need a true picture of profitability, have receivables or payables, or must prepare GAAP-compliant financial statements (or seek financing), accrual accounting is typically the better approach. For a salon, cash basis can be practical for simplicity and cash flow, whereas accrual is preferable if you monitor outstanding client payments, service packages, or vendor credits and want more accurate period profitability. The other statements don't fit: cash basis does not record revenue when earned, accrual is not restricted to large corporations, and cash basis does not record everything strictly within a single quarter.

8. Define gross profit margin and how it's calculated for a salon.

- A. Gross profit margin = Net income / Revenue.
- B. Gross profit margin = Revenue / COGS.
- C. Gross profit margin = (Revenue - COGS) / Revenue; for salons, COGS includes products used and direct service costs.**
- D. Gross profit margin = Total expenses / Revenue.

Gross profit margin shows what portion of revenue remains after paying the direct costs tied to delivering services and selling products. It's calculated as gross profit divided by revenue, where gross profit is revenue minus the cost of goods sold. In a salon, revenue comes from both services and product sales, and COGS includes the products used for those services plus the direct costs of delivering the service (such as the portion of labor tied to performing the service). So the formula is (Revenue - COGS) / Revenue, which yields the margin on dollars earned after covering the direct, value-creating costs of providing the service and selling products. This is why the described option is the best fit. The other ways of framing it (like revenue divided by COGS, or expenses divided by revenue, or net income-based measures) don't isolate the direct-cost palindrome that defines gross profit margin.

9. What is considered the best form of advertising?

- A. Television
- B. Billboards
- C. Pamphlets
- D. Word-of-mouth**

Trust and personal influence determine how powerful advertising is. Word-of-mouth shines because it comes from someone the prospective customer already knows and respects, so they're far more likely to believe the message and act on it. When a friend, family member, or satisfied client shares a positive experience, it carries credibility that paid ads struggle to match, and it often leads to higher conversion at little or no cost. Great service, reliable results, and a positive experience fuel this organic promotion and can spread through networks, sometimes quickly. In contrast, traditional options like television, billboards, and pamphlets require significant spend, reach broad audiences with mixed relevance, and people tend to distrust ads more than a trusted recommendation. Therefore, personal recommendations are considered the best form of advertising.

10. Which buyer type is described as price-conscious and seeking discounts?

- A. Ready
- B. Bargain**
- C. Logical
- D. Stubborn

Price sensitivity and discount-seeking define the bargain-type buyer. This buyer focuses on getting the lowest price, actively hunts for discounts, coupons, or promotions, and compares options to maximize value. Because price is the primary driver, they'll wait for a sale or a lower quote before committing. The other profiles don't center on saving money: a ready buyer prioritizes immediacy and quick decision-making; a logical buyer weighs data, features, and overall value; a stubborn buyer tends to resist change or new offers. Therefore, the description matches a bargain shopper.

Next Steps

Congratulations on reaching the final section of this guide. You've taken a meaningful step toward passing your certification exam and advancing your career.

As you continue preparing, remember that consistent practice, review, and self-reflection are key to success. Make time to revisit difficult topics, simulate exam conditions, and track your progress along the way.

If you need help, have suggestions, or want to share feedback, we'd love to hear from you. Reach out to our team at hello@examzify.com.

Or visit your dedicated course page for more study tools and resources:

<https://pivotpointbusiness103.examzify.com>

We wish you the very best on your exam journey. You've got this!

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