

ORACLE TALENT MANAGEMENT PRACTICE EXAM (SAMPLE)

STUDY GUIDE



SAMPLE STUDY GUIDE WITH LIMITED QUESTIONS

VISIT US ONLINE FOR
THE FULL VERSION STUDY GUIDE

<https://oracletalentmgmt.examzify.com>



Copyright © 2026 by Examzify - A Kaluba Technologies Inc. product.

ALL RIGHTS RESERVED.

No part of this book may be reproduced or transferred in any form or by any means, graphic, electronic, or mechanical, including photocopying, recording, web distribution, taping, or by any information storage retrieval system, without the written permission of the author.

Notice: Examzify makes every reasonable effort to obtain accurate, complete, and timely information about this product from reliable sources.

SAMPLE

Table of Contents

Copyright	1
Table of Contents	2
Introduction	3
How to Use This Guide	4
Questions	5
Answers	8
Explanations	10
Next Steps	15

SAMPLE

Introduction

Preparing for a certification exam can feel overwhelming, but with the right tools, it becomes an opportunity to build confidence, sharpen your skills, and move one step closer to your goals. At Examzify, we believe that effective exam preparation isn't just about memorization, it's about understanding the material, identifying knowledge gaps, and building the test-taking strategies that lead to success.

This guide was designed to help you do exactly that.

Whether you're preparing for a licensing exam, professional certification, or entry-level qualification, this book offers structured practice to reinforce key concepts. You'll find a wide range of multiple-choice questions, each followed by clear explanations to help you understand not just the right answer, but why it's correct.

The content in this guide is based on real-world exam objectives and aligned with the types of questions and topics commonly found on official tests. It's ideal for learners who want to:

- Practice answering questions under realistic conditions,
- Improve accuracy and speed,
- Review explanations to strengthen weak areas, and
- Approach the exam with greater confidence.

We recommend using this book not as a stand-alone study tool, but alongside other resources like flashcards, textbooks, or hands-on training. For best results, we recommend working through each question, reflecting on the explanation provided, and revisiting the topics that challenge you most.

Remember: successful test preparation isn't about getting every question right the first time, it's about learning from your mistakes and improving over time. Stay focused, trust the process, and know that every page you turn brings you closer to success.

Let's begin.

How to Use This Guide

This guide is designed to help you study more effectively and approach your exam with confidence. Whether you're reviewing for the first time or doing a final refresh, here's how to get the most out of your Examzify study guide:

1. Start with a Diagnostic Review

Skim through the questions to get a sense of what you know and what you need to focus on. Your goal is to identify knowledge gaps early.

2. Study in Short, Focused Sessions

Break your study time into manageable blocks (e.g. 30 – 45 minutes). Review a handful of questions, reflect on the explanations.

3. Learn from the Explanations

After answering a question, always read the explanation, even if you got it right. It reinforces key points, corrects misunderstandings, and teaches subtle distinctions between similar answers.

4. Track Your Progress

Use bookmarks or notes (if reading digitally) to mark difficult questions. Revisit these regularly and track improvements over time.

5. Simulate the Real Exam

Once you're comfortable, try taking a full set of questions without pausing. Set a timer and simulate test-day conditions to build confidence and time management skills.

6. Repeat and Review

Don't just study once, repetition builds retention. Re-attempt questions after a few days and revisit explanations to reinforce learning. Pair this guide with other Examzify tools like flashcards, and digital practice tests to strengthen your preparation across formats.

There's no single right way to study, but consistent, thoughtful effort always wins. Use this guide flexibly, adapt the tips above to fit your pace and learning style. You've got this!

Questions

SAMPLE

- 1. What statement best describes the scope of the goal-setting process in the example?**
 - A. It is completed across the organization
 - B. It is limited to management
 - C. It is only for the sales team
 - D. It is only for a subset of employees
- 2. Which two conditions prevent a user from accessing a goal from the goal library when adding a goal?**
 - A. The goal library is empty; The user has no access to the library
 - B. Goal Library profile option is not enabled; The goal is not with Active status in the goal library
 - C. The user lacks permissions; The goal is archived
 - D. The goal is already used; The user is not assigned to the project
- 3. Who are the typical roles of author and reviewer in a performance document?**
 - A. HR creates the document and the employee reviews it
 - B. The employee creates the document and the HR reviews it
 - C. The manager creates the document and the employee reviews it
 - D. The employee is typically the author and the manager is the reviewer
- 4. What is a typical deliverable from a talent review meeting?**
 - A. Salary adjustments for the team.
 - B. IT system upgrade schedule.
 - C. Decisions on development actions and successors; updated plans.
 - D. Compliance audit results.
- 5. An organization owner publishes an organization goal and assigns the goal to specific individuals. Which statements about workers and their goals are true?**
 - A. Workers who create their own goals from the published goal can delete the goal.
 - B. Worker goals created from the published goal are automatically aligned to the published goal.
 - C. Workers can remove the alignment to the organization goal.
 - D. All of the above.

- 6. Which metrics can be used to measure the ROI of Talent Management initiatives?**
- A. Only time-to-fill.
 - B. Time-to-fill, internal hires, performance distribution shifts, learning impact on performance, retention of high-potentials, cost savings.
 - C. Only cost savings.
 - D. ROI cannot be measured.
- 7. How do you configure a performance document workflow with approvals?**
- A. Define an approval chain (who approves when), set routing rules, assign reviewers, and configure triggers and notifications; ensure escalation for overdue approvals.
 - B. Skip approvals to speed up performance reviews.
 - C. Only the HR department can approve.
 - D. Workflow should not allow escalation.
- 8. Which analytics help identify future leadership potential?**
- A. Time To Fill
 - B. Absence Rate
 - C. Succession Readiness
 - D. Training Completion Rate
- 9. If you select Random for Section Order, how are the sections presented?**
- A. Sections will be shown in fixed alphabetical order
 - B. Sections will be hidden
 - C. Sections will be presented in a random order
 - D. Sections must be answered in two steps
- 10. What is a likely cause for the HR Specialist being unable to locate the Incumbent Succession Plan in the system?**
- A. The HR Specialist is one of the owners of the Succession Plan; however, the data role doesn't allow him to search for the employee in person management search
 - B. The plan is missing from the system
 - C. The HR Specialist does not have permission to view Succession Plans
 - D. The Succession Plan is assigned to another business unit

Answers

SAMPLE

1. A
2. B
3. D
4. C
5. D
6. B
7. A
8. C
9. C
10. A

SAMPLE

Explanations

SAMPLE

1. What statement best describes the scope of the goal-setting process in the example?

A. It is completed across the organization

B. It is limited to management

C. It is only for the sales team

D. It is only for a subset of employees

Scope and inclusion: goal-setting should span the entire organization so that individual, team, and department goals align with the overall strategy. When the process is completed across the organization, goals cascade from top leadership through all levels, creating shared direction, clear expectations, and consistent performance measures. This broad participation fosters buy-in, transparency, and coordinated resource allocation, which are essential for turning strategy into results. If the process were limited to management, focused only on a single department like sales, or applied to only a subset of employees, it would create misalignment and silos. Frontline and non-sales teams might pursue objectives that don't support broader priorities, and measurement would become inconsistent. That is why an organization-wide approach best fits the example.

2. Which two conditions prevent a user from accessing a goal from the goal library when adding a goal?

A. The goal library is empty; The user has no access to the library

B. Goal Library profile option is not enabled; The goal is not with Active status in the goal library

C. The user lacks permissions; The goal is archived

D. The goal is already used; The user is not assigned to the project

When adding a goal from the library, access is controlled by two gating factors. First, the Goal Library profile option must be enabled for the user; if it isn't, the library isn't accessible and no goals can be selected from it. Second, the specific goal must be Active in the library; if the goal is not Active (for example, archived or inactive), it won't be available to add even when the library is accessible. So, these two conditions together determine whether a user can access and choose a goal from the library. Other scenarios like permissions, an empty library, or a goal already being used are separate considerations and don't define the two access gates in this context.

3. Who are the typical roles of author and reviewer in a performance document?

A. HR creates the document and the employee reviews it

B. The employee creates the document and the HR reviews it

C. The manager creates the document and the employee reviews it

D. The employee is typically the author and the manager is the reviewer

Ownership and review in performance documents typically follow a simple pattern: the employee authors their own self-assessment, and the manager reviews it. This arrangement gives the employee a clear voice to document accomplishments, goals, and development needs with firsthand accuracy, while the manager provides an objective evaluation against expectations, offers feedback, and helps set development steps. HR often facilitates the process—providing templates, timelines, and ensuring fairness—but they are not the primary author or the main reviewer. Other options place the author or reviewer in roles that don't align with how performance documentation is usually structured, where the employee owns the input and the manager provides the formal evaluation.

4. What is a typical deliverable from a talent review meeting?

- A. Salary adjustments for the team.
- B. IT system upgrade schedule.
- C. Decisions on development actions and successors; updated plans.**
- D. Compliance audit results.

In a talent review, the focus is on leadership readiness and how to close gaps for critical roles. The typical deliverable is concrete decisions on development actions for individuals and on who could be successors for key positions, along with updated plans that reflect those decisions. This creates a clear, actionable roadmap for growing high-potential talent and ensuring leadership continuity, with specifics like targeted development activities, mentoring, stretch assignments, and revised succession timelines. Other options don't fit because salary adjustments come from compensation planning, IT upgrade schedules come from IT project planning, and compliance audit results come from governance and risk processes, not the talent review.

5. An organization owner publishes an organization goal and assigns the goal to specific individuals. Which statements about workers and their goals are true?

- A. Workers who create their own goals from the published goal can delete the goal.
- B. Worker goals created from the published goal are automatically aligned to the published goal.
- C. Workers can remove the alignment to the organization goal.
- D. All of the above.**

When an organization publishes a goal, it sets a target that employees can align their own work toward. If a worker creates a personal goal from that published goal, the system automatically aligns the new goal to the organization goal, ensuring their efforts contribute to the broader objective. The worker who created the derived goal owns it and can delete that goal if needed. They can also remove the alignment to the organization goal, decoupling their personal goal from the corporate objective if they choose. Because all of these behaviors are supported, the statement that all the given cases are true is the best answer.

6. Which metrics can be used to measure the ROI of Talent Management initiatives?

- A. Only time-to-fill.
- B. Time-to-fill, internal hires, performance distribution shifts, learning impact on performance, retention of high-potentials, cost savings.**
- C. Only cost savings.
- D. ROI cannot be measured.

Measuring ROI for Talent Management requires looking at multiple outcomes across the talent lifecycle, not just a single metric. Time-to-fill shows how efficiently roles are staffed and how quickly vacancies are closed, which reduces productivity loss and onboarding costs. Internal hires reveal how effective the program is at developing and promoting from within, lowering external recruiting costs and preserving organizational knowledge. Shifts in performance distribution reflect improved capabilities and the impact of development efforts on overall performance. Learning impact on performance links training investments directly to performance gains, showing the value of upskilling. Retention of high-potentials signals the ability to keep critical talent, reducing replacement costs and protecting future leadership. Finally, cost savings capture the financial benefits of efficiencies gained across hiring, development, and retention activities. Taken together, these metrics provide a holistic view of the ROI of Talent Management initiatives. The other options are too narrow or incorrect because they either focus on a single metric or claim ROI cannot be measured.

7. How do you configure a performance document workflow with approvals?

- A. Define an approval chain (who approves when), set routing rules, assign reviewers, and configure triggers and notifications; ensure escalation for overdue approvals.**
- B. Skip approvals to speed up performance reviews.
- C. Only the HR department can approve.
- D. Workflow should not allow escalation.

Configuring a performance document workflow with approvals hinges on establishing who approves, in what order, and how the process stays on track. The best approach is to define the approval chain, set routing rules so the document goes to the right people based on role or criteria, assign reviewers, and configure triggers and notifications to prompt action. Including escalation for overdue approvals ensures the review doesn't stall and helps maintain a timely cycle. This combination gives clear accountability, traceability, and governance throughout the performance process. Skipping approvals removes essential governance and can lead to inconsistent or non-compliant reviews. Limiting approvals to HR alone is too restrictive for most organizations, where managers and other stakeholders must weigh in. Not allowing escalation undermines timely completion when delays occur.

8. Which analytics help identify future leadership potential?

- A. Time To Fill
- B. Absence Rate
- C. Succession Readiness**
- D. Training Completion Rate

The key idea here is identifying who can step into leadership roles in the future by looking at how prepared internal talent is for those positions. Succession readiness directly measures the strength of the leadership pipeline, showing which employees are ready now, which will be ready soon, and what development they still need. It helps organizations anticipate gaps in critical leadership positions and plan targeted development to ensure a smooth transition when vacancies arise. Time To Fill looks at how long it takes to fill open roles, which is about recruiting efficiency rather than leadership potential. Absence Rate focuses on attendance and engagement but doesn't indicate whether someone is capable or prepared to lead. Training Completion Rate tracks whether people finish training, not whether they're ready to assume leadership responsibilities. So, succession readiness is the analytics that best identifies future leadership potential.

9. If you select Random for Section Order, how are the sections presented?

- A. Sections will be shown in fixed alphabetical order
- B. Sections will be hidden
- C. Sections will be presented in a random order**
- D. Sections must be answered in two steps

Randomizing Section Order means the test shuffles the sections so you see them in no fixed sequence. If you select this setting, the sections will appear in a random order rather than a predictable path. This helps ensure you're focusing on each section without relying on a remembered sequence, and it can reduce opportunities for sharing or cues based on position. The other options don't fit because they describe different behaviors: showing sections in a fixed alphabetical order would contradict randomness; sections being hidden would prevent access to content; and requiring two steps to answer isn't about order at all.

10. What is a likely cause for the HR Specialist being unable to locate the Incumbent Succession Plan in the system?

- A. The HR Specialist is one of the owners of the Succession Plan; however, the data role doesn't allow him to search for the employee in person management search**
- B. The plan is missing from the system
- C. The HR Specialist does not have permission to view Succession Plans
- D. The Succession Plan is assigned to another business unit

Ownership alone doesn't grant all access. In Oracle HCM, who owns a Succession Plan matters for responsibilities, but data roles determine who can search for and view employee data in Person Management. If the HR Specialist's data role does not include the permission to search for or view the employee records, they won't be able to locate the Incumbent associated with the plan—even though they are listed as an owner of the plan. The plan itself may exist, but the system blocks the search for the person due to restricted data access. This is why the most likely cause is a permission issue tied to the data role rather than the plan being missing or belonging to another unit. If the issue were that the plan is missing, or that the user simply can't view any Succession Plans, you'd see symptoms aligned with no plan being found or no plan visibility at all. Similarly, reassignment to another business unit would constrain visibility by scope, not by the ability to search for the incumbent. To fix, adjust the user's data role to include the necessary permission to search/view employee records (Person Management) or to access succession-related data as needed.

Next Steps

Congratulations on reaching the final section of this guide. You've taken a meaningful step toward passing your certification exam and advancing your career.

As you continue preparing, remember that consistent practice, review, and self-reflection are key to success. Make time to revisit difficult topics, simulate exam conditions, and track your progress along the way.

If you need help, have suggestions, or want to share feedback, we'd love to hear from you. Reach out to our team at hello@examzify.com.

Or visit your dedicated course page for more study tools and resources:

<https://oracletalentmgmt.examzify.com>

We wish you the very best on your exam journey. You've got this!

SAMPLE