Nurse Executive, Advanced Board Certified (NEA-BC) Practice Test (Sample)

Study Guide



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Questions



- 1. Referent power is primarily derived from what?
 - A. Formal authority
 - B. Experience and knowledge
 - C. Respect and admiration from others
 - D. Ability to provide rewards
- 2. How is return on investment (ROI) calculated in healthcare?
 - A. Gross income minus total expenses
 - B. Net profit after taxes divided by total assets
 - C. Revenues generated from patient services
 - D. Total liabilities divided by equity
- 3. What does the 'T' in the STAR method stand for?
 - A. Task
 - **B.** Technique
 - C. Target
 - **D.** Transparency
- 4. Which factor primarily contributes to the need for a career ladder in nursing organizations?
 - A. The need for increased patient engagement
 - B. The desire to retain skilled nursing staff
 - C. The emphasis on technology in healthcare
 - D. The implementation of telehealth services
- 5. What is the age limit for children to be covered by parents' insurance as stated in the Affordable Care Act?
 - A. 20 years old
 - B. 21 years old
 - C. 24 years old
 - D. 26 years old

- 6. What is the basis of coercive power in a leadership context?
 - A. Inspiration from leaders
 - **B.** Loyalty from followers
 - C. Fear of negative consequences
 - D. Reward for compliance
- 7. According to OSHA, what is required of new employees regarding the Hepatitis B vaccine?
 - A. They must be vaccinated without exception
 - B. They should be informed about vaccination options and allowed to decline
 - C. They need to provide a titer prior to vaccination
 - D. They are exempt from vaccination requirements
- 8. Category 1A evidence is characterized by what?
 - A. Support from theoretical research only
 - B. Strong recommendations based on various studies
 - C. Evidence that is solely opinion-based
 - D. Evidence that is observational only
- 9. What aspect is crucial when implementing a new process in an organization?
 - A. Only focusing on upper management's perspectives
 - B. Transforming inputs effectively into desired outputs
 - C. Communicating changes to only a select group
 - D. Disregarding employee feedback
- 10. According to the ANA Code of Ethics, what responsibility do nurses have toward their patients?
 - A. To prioritize hospital interests
 - B. To ensure patients can choose their outcomes
 - C. To support patients' right to self-determination
 - D. To enforce hospital regulations

Answers



- 1. C 2. B 3. A 4. B 5. D 6. C 7. B 8. B 9. B 10. C



Explanations



1. Referent power is primarily derived from what?

- A. Formal authority
- B. Experience and knowledge
- C. Respect and admiration from others
- D. Ability to provide rewards

Referent power is primarily derived from respect and admiration from others, making this the correct choice. This type of power is rooted in the personal relationships that a leader builds and nurtures over time. When individuals genuinely respect and admire a leader, they are more likely to follow their guidance and influence, as they perceive the leader as a role model or inspiration. This form of power can be particularly effective in nursing and healthcare settings, where teamwork, collaboration, and interpersonal relationships are crucial. A nurse executive who embodies qualities that others admire—such as integrity, empathy, and effective communication—can inspire their team to excel and foster a positive work environment. In contrast, the other options reflect different types of power that do not depend on personal admiration or respect. For instance, formal authority comes from a position within an organizational hierarchy; experience and knowledge relate to expertise; and the ability to provide rewards connects with reward power. While these forms of power can influence behavior, they lack the deep personal connection characteristic of referent power.

2. How is return on investment (ROI) calculated in healthcare?

- A. Gross income minus total expenses
- B. Net profit after taxes divided by total assets
- C. Revenues generated from patient services
- D. Total liabilities divided by equity

Return on investment (ROI) in healthcare is a financial metric used to evaluate the efficiency of an investment or compare the efficiency of multiple investments. The calculation involves determining the net profit generated from an investment after subtracting costs, and then dividing that figure by the total amount of assets or capital invested in the project. By using net profit after taxes divided by total assets, this method provides a clear picture of how effectively the healthcare organization or investment is using its assets to generate profit. This approach emphasizes not just the revenue generated but takes into account the actual profit remaining after all expenses (including taxes) and thus reflects the true economic value provided by the investment. The other options, while relevant to certain financial evaluations, do not accurately represent the standard approach to calculating ROI. Gross income minus total expenses evaluates overall profitability but doesn't account for the investment size. Revenues generated from patient services indicate income but do not provide insight into profitability or asset efficiency. Total liabilities divided by equity focuses on financial structure and leverage rather than investment return. Thus, the correct method emphasizes the relationship between net profit and total assets, effectively assessing the financial return on an investment made in healthcare.

3. What does the 'T' in the STAR method stand for?

- A. Task
- **B.** Technique
- C. Target
- **D.** Transparency

The 'T' in the STAR method stands for 'Task.' The STAR method is a behavioral interview technique used to structure responses to questions about past experiences. It consists of four components: Situation, Task, Action, and Result. In this context, 'Task' refers to the specific responsibility or challenge that you faced in a particular situation. It outlines what you were tasked to do in response to the situation. Describing the task provides clarity on your role and the expectations placed upon you, which is crucial for understanding how you approached the situation and what actions you took. This structure helps interviewers assess candidates' problem-solving abilities, decision-making skills, and outcomes of their actions based on real scenarios they have encountered in their professional lives.

4. Which factor primarily contributes to the need for a career ladder in nursing organizations?

- A. The need for increased patient engagement
- B. The desire to retain skilled nursing staff
- C. The emphasis on technology in healthcare
- D. The implementation of telehealth services

The need for a career ladder in nursing organizations is primarily driven by the desire to retain skilled nursing staff. A structured career progression allows nurses to see clear pathways for advancement, personal development, and professional growth within their roles. By offering opportunities for advancement, organizations can increase job satisfaction and engagement among nursing staff, thereby reducing turnover rates. High levels of turnover can negatively impact not only the continuity of patient care but also organizational morale and financial stability. When nurses have the chance to grow in their careers—whether through leadership roles, specialization, or continuing education—they are more likely to remain with the organization instead of seeking opportunities elsewhere. This retention is crucial for building a stable, experienced nursing workforce that can provide high-quality care. While increased patient engagement, emphasis on technology, and telehealth services are all important factors in the evolving landscape of healthcare, they do not directly address the fundamental need for career progression and support that motivates nurses to stay within an organization. Therefore, the emphasis on retaining skilled nursing staff is the most significant factor contributing to the implementation of career ladders in nursing.

- 5. What is the age limit for children to be covered by parents' insurance as stated in the Affordable Care Act?
 - A. 20 years old
 - B. 21 years old
 - C. 24 years old
 - D. 26 years old

The Affordable Care Act (ACA) includes a provision that allows young adults to remain on their parents' health insurance plans until they reach the age of 26. This provision was implemented to help increase access to health coverage for young adults, who might otherwise struggle to obtain insurance due to factors such as a lack of stable employment or financial constraints. Allowing coverage until the age of 26 helps address a significant gap in health insurance for this age group, which is particularly vulnerable as they transition from adolescence to adulthood. Under this law, young adults can remain on their parents' policy even if they are financially independent, living away from home, or are not enrolled in school. The focus of this policy is to ensure that young adults have the necessary health coverage during a critical time in their lives, promoting better health outcomes and reducing the likelihood of medical bankruptcy due to unexpected health issues.

- 6. What is the basis of coercive power in a leadership context?
 - A. Inspiration from leaders
 - **B.** Loyalty from followers
 - C. Fear of negative consequences
 - D. Reward for compliance

Coercive power in a leadership context is fundamentally based on the ability of a leader to impose negative consequences or punishments on followers who do not comply with their requests or directives. This form of power derives its strength from the fear of adverse outcomes, such as reprimands, demotion, or even termination, which can motivate individuals to follow orders or conform to expectations. In contrast, coercive power does not stem from inspiration, loyalty, or the promise of rewards. While charismatic leaders can inspire and cultivate loyalty, coercive power is more about exerting control through the potential for negative repercussions. Similarly, while reward power is based on offering incentives for compliance, coercive power operates on the opposite principle: the avoidance of fear-based consequences motivates followers to comply with directives. Understanding the dynamics of coercive power helps leaders recognize its limitations, as relying solely on fear can lead to a toxic environment and reduced morale among team members. Hence, while coercive power can be effective in certain situations, sustainable leadership often requires a balance with more positive forms of influence.

7. According to OSHA, what is required of new employees regarding the Hepatitis B vaccine?

- A. They must be vaccinated without exception
- B. They should be informed about vaccination options and allowed to decline
- C. They need to provide a titer prior to vaccination
- D. They are exempt from vaccination requirements

New employees have the right to be informed about the Hepatitis B vaccine and its benefits, as mandated by the Occupational Safety and Health Administration (OSHA). This requirement ensures that employees understand the risks associated with Hepatitis B, particularly in healthcare settings where exposure is more likely. In addition to being provided with education regarding the vaccine, employees must also be given the option to decline vaccination if they choose to. This autonomy respects individual choices while still emphasizing the importance of vaccination to protect both employees and patients from potential infections. The correct answer highlights that while vaccination is strongly encouraged, it is not compulsory, allowing employees the freedom to make informed decisions about their health. Other choices may suggest stricter mandates or requirements that are not aligned with OSHA's guidelines, which prioritize both education and choice for the employee.

8. Category 1A evidence is characterized by what?

- A. Support from theoretical research only
- B. Strong recommendations based on various studies
- C. Evidence that is solely opinion-based
- D. Evidence that is observational only

Category 1A evidence is characterized by strong recommendations based on various studies, particularly those that involve rigorous systematic reviews or meta-analyses of random controlled trials (RCTs). This classification reflects a high level of confidence in the findings, as it integrates data from multiple studies, thus providing a comprehensive overview of the effectiveness of interventions. Such robust evidence is critical for decision-making in clinical and healthcare settings, ensuring that practices are based on the best available information. The significance of this type of evidence lies in its capacity to guide healthcare policies and clinical guidelines, as it often synthesizes large amounts of data that support effective patient care practices. The emphasis is on using high-quality studies (specifically RCTs) to ensure that outcomes are reliable and generalizable across populations.

- 9. What aspect is crucial when implementing a new process in an organization?
 - A. Only focusing on upper management's perspectives
 - B. Transforming inputs effectively into desired outputs
 - C. Communicating changes to only a select group
 - D. Disregarding employee feedback

When implementing a new process in an organization, transforming inputs effectively into desired outputs is crucial for several reasons. This aspect ensures that the process not only starts with the right resources and information but also addresses the end goals and desired outcomes of the organization. By focusing on the transformation of inputs into outputs, organizations can align their strategies with operational capabilities, which ultimately leads to enhanced efficiency, improved quality of care, and better patient outcomes. This process involves analyzing the current inputs, utilizing appropriate technologies and methodologies, and continuously monitoring the outputs to ensure they meet the desired objectives. Additionally, an effective transformation process encourages collaboration among various departments and stakeholders, ensuring that everyone is working towards the same goal. It also fosters a culture of accountability and responsiveness, which is vital for the long-term success of any new initiative. Thus, this aspect is not just about completing the task at hand but also about fostering systemic change that benefits the entire organization.

- 10. According to the ANA Code of Ethics, what responsibility do nurses have toward their patients?
 - A. To prioritize hospital interests
 - B. To ensure patients can choose their outcomes
 - C. To support patients' right to self-determination
 - D. To enforce hospital regulations

The ANA Code of Ethics emphasizes the importance of respecting and supporting patients' rights, particularly their right to self-determination. This means that nurses are responsible for ensuring that patients have the autonomy to make informed decisions about their own healthcare. This includes providing patients with the necessary information about their treatment options, allowing them to express their preferences, and respecting their choices, even if those choices differ from what the healthcare team might suggest. Supporting self-determination is vital because it empowers patients and recognizes their individuality and capacity to engage in their own care. It aligns with the ethical principles of autonomy and respect for persons, thereby fostering a collaborative nurse-patient relationship that is essential for effective healthcare delivery. Prioritizing hospital interests, enforcing regulations, or simply ensuring patients can choose their outcomes may overlook the essential ethical obligation of nurses to advocate for and uphold the dignity and agency of patients, which is central to the practice of nursing as outlined in the ANA Code of Ethics.