

IIBA AGILE ANALYSIS CERTIFICATION (AAC) PRACTICE TEST (SAMPLE)

STUDY GUIDE



SAMPLE STUDY GUIDE WITH LIMITED QUESTIONS

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<https://iibaagileanalysiscertification.examzify.com>



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Introduction

Preparing for a certification exam can feel overwhelming, but with the right tools, it becomes an opportunity to build confidence, sharpen your skills, and move one step closer to your goals. At Examzify, we believe that effective exam preparation isn't just about memorization, it's about understanding the material, identifying knowledge gaps, and building the test-taking strategies that lead to success.

This guide was designed to help you do exactly that.

Whether you're preparing for a licensing exam, professional certification, or entry-level qualification, this book offers structured practice to reinforce key concepts. You'll find a wide range of multiple-choice questions, each followed by clear explanations to help you understand not just the right answer, but why it's correct.

The content in this guide is based on real-world exam objectives and aligned with the types of questions and topics commonly found on official tests. It's ideal for learners who want to:

- Practice answering questions under realistic conditions,
- Improve accuracy and speed,
- Review explanations to strengthen weak areas, and
- Approach the exam with greater confidence.

We recommend using this book not as a stand-alone study tool, but alongside other resources like flashcards, textbooks, or hands-on training. For best results, we recommend working through each question, reflecting on the explanation provided, and revisiting the topics that challenge you most.

Remember: successful test preparation isn't about getting every question right the first time, it's about learning from your mistakes and improving over time. Stay focused, trust the process, and know that every page you turn brings you closer to success.

Let's begin.

How to Use This Guide

This guide is designed to help you study more effectively and approach your exam with confidence. Whether you're reviewing for the first time or doing a final refresh, here's how to get the most out of your Examzify study guide:

1. Start with a Diagnostic Review

Skim through the questions to get a sense of what you know and what you need to focus on. Your goal is to identify knowledge gaps early.

2. Study in Short, Focused Sessions

Break your study time into manageable blocks (e.g. 30 – 45 minutes). Review a handful of questions, reflect on the explanations.

3. Learn from the Explanations

After answering a question, always read the explanation, even if you got it right. It reinforces key points, corrects misunderstandings, and teaches subtle distinctions between similar answers.

4. Track Your Progress

Use bookmarks or notes (if reading digitally) to mark difficult questions. Revisit these regularly and track improvements over time.

5. Simulate the Real Exam

Once you're comfortable, try taking a full set of questions without pausing. Set a timer and simulate test-day conditions to build confidence and time management skills.

6. Repeat and Review

Don't just study once, repetition builds retention. Re-attempt questions after a few days and revisit explanations to reinforce learning. Pair this guide with other Examzify tools like flashcards, and digital practice tests to strengthen your preparation across formats.

There's no single right way to study, but consistent, thoughtful effort always wins. Use this guide flexibly, adapt the tips above to fit your pace and learning style. You've got this!

Questions

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- 1. Why is prioritization important in Agile analysis?**
 - A. To ensure that unnecessary features are delivered first
 - B. To address the most critical needs of stakeholders effectively
 - C. To ignore feedback from end-users
 - D. To maximize the number of features delivered without regard to quality
- 2. In the INVEST criteria, what does the "I" stand for in User Stories?**
 - A. Independent
 - B. Isolated
 - C. Indexed
 - D. Itemized
- 3. What is the name of the meeting where the delivery team formalizes the elaboration of User Stories and resequences backlog items?**
 - A. Planning Workshop
 - B. Retrospective
 - C. Backlog Refinement meeting
 - D. Backlog Maintenance meeting
- 4. Which of the following is a key focus for teams working agile at the Delivery Horizon?**
 - A. Establishing detailed upfront requirements
 - B. Maximizing stakeholder engagement
 - C. Maintaining a rigid adherence to documentation
 - D. Reducing communication among teams
- 5. Feedback from the Delivery Horizon is important to the Initiative Horizon in relation to which agile principle?**
 - A. Analyze to Determine What is Valuable
 - B. Understand What is Doable
 - C. See the Whole
 - D. Think as a Customer

- 6. Which statement reflects the importance of stakeholder involvement in agile analysis?**
- A. Stakeholders are consulted only during project kickoff.
 - B. Continuous collaboration with stakeholders is key to ensuring alignment and value delivery.
 - C. Stakeholder feedback is not prioritized in agile analysis.
 - D. Stakeholders are only involved in the final review of the product.
- 7. What is the primary purpose of tracking velocity for each iteration in an agile team?**
- A. Reporting accomplishments to governance structures.
 - B. It helps the team make more informed estimates and commitments in future iterations.
 - C. Allows the team to forecast when the project will be done.
 - D. Providing status to the sponsor.
- 8. What is the purpose of the daily stand-up meeting in Agile?**
- A. To synchronize the team's activities and set the stage for the day's work
 - B. To review the project budget and expenses
 - C. To conduct performance evaluations of team members
 - D. To analyze market trends and competitor strategies
- 9. Which framework assists agile business analysis practitioners in focusing on long-term strategic needs?**
- A. Value Delivery
 - B. Stakeholder Engagement
 - C. Planning Horizons
 - D. Backlog Management
- 10. What action should be avoided to prevent wasted resources during the Decision-Making process?**
- A. Prioritizing initiatives
 - B. Understanding current benefits
 - C. Continuously validating assumptions
 - D. Allocating resources to outdated initiatives

Answers

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1. B
2. A
3. C
4. B
5. B
6. B
7. B
8. A
9. C
10. D

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Explanations

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1. Why is prioritization important in Agile analysis?

- A. To ensure that unnecessary features are delivered first
- B. To address the most critical needs of stakeholders effectively**
- C. To ignore feedback from end-users
- D. To maximize the number of features delivered without regard to quality

Prioritization is crucial in Agile analysis because it allows teams to focus on addressing the most critical needs of stakeholders effectively. In Agile methodologies, where resources and time can often be limited, understanding which features or requirements hold the most value to stakeholders ensures that the team is making the best use of its efforts. By prioritizing work, teams can make informed decisions about what to tackle first, allowing them to deliver value early and often, thereby enhancing stakeholder satisfaction and ensuring that the product is aligned with business goals. This approach facilitates faster feedback loops, helps in identifying critical areas that require immediate attention, and promotes responsiveness to changing requirements. By effectively prioritizing, Agile teams can balance the development of features with quality assurance, resulting in a more sustainable and effective delivery process.

2. In the INVEST criteria, what does the "I" stand for in User Stories?

- A. Independent**
- B. Isolated
- C. Indexed
- D. Itemized

In the context of the INVEST criteria for User Stories, the "I" stands for Independent. This principle emphasizes that a User Story should be self-contained and not reliant on other stories for its implementation. By ensuring that User Stories are independent, teams can prioritize, plan, and execute work more flexibly and efficiently. When User Stories are independent, they can be developed in any sequence, which facilitates easier backlog management, continuous delivery, and reduces the complexity associated with dependencies between different parts of the project. Being independent enhances collaboration within teams, as they can work on User Stories simultaneously without waiting for others to be completed. This independence supports Agile methodologies by allowing for iterative development and enabling teams to respond quickly to changes in requirements or priorities. Therefore, an independent User Story stands as a crucial element in successful Agile practices.

3. What is the name of the meeting where the delivery team formalizes the elaboration of User Stories and resequences backlog items?

- A. Planning Workshop
- B. Retrospective
- C. Backlog Refinement meeting**
- D. Backlog Maintenance meeting

The meeting where the delivery team formalizes the elaboration of User Stories and resequences backlog items is known as the Backlog Refinement meeting. This meeting is essential in agile practices, as it ensures that the product backlog remains well-organized and prioritized according to the current understanding of requirements and team capabilities. During a Backlog Refinement meeting, team members collaborate to review upcoming backlog items, ensuring that User Stories are clearly defined and that acceptance criteria are established. This collaborative effort helps the team clarify any uncertainties and develop a shared understanding of the scope of work. The resequencing of backlog items allows the delivery team to prioritize tasks effectively based on factors such as business value, urgency, or dependencies, which is vital for maintaining a smooth workflow and delivering value to stakeholders. The other choices don't align with this purpose. A Planning Workshop generally focuses on broader project scope or release planning, while a Retrospective is aimed at reflecting on the team's processes and identifying areas for improvement. Backlog Maintenance might sometimes be used descriptively, but it lacks the specific recognition and structured approach found in Backlog Refinement. Thus, the term "Backlog Refinement meeting" explicitly captures the intent and activities involved in this critical agile practice.

4. Which of the following is a key focus for teams working agile at the Delivery Horizon?

- A. Establishing detailed upfront requirements
- B. Maximizing stakeholder engagement**
- C. Maintaining a rigid adherence to documentation
- D. Reducing communication among teams

In agile methodologies, particularly at the Delivery Horizon, the key focus is on maximizing stakeholder engagement. This approach is essential because it encourages collaboration and continuous feedback throughout the development process, ensuring that the product being built aligns closely with the needs and expectations of stakeholders. Maximizing stakeholder engagement helps teams to adapt quickly to changes and deliver value incrementally. This interaction fosters a shared understanding between developers and stakeholders, allowing for more effective prioritization of features and ultimately leading to a more successful product outcome. In contrast, establishing detailed upfront requirements is less emphasized in agile environments, as flexibility and adaptability are prioritized over rigid planning. Maintaining a rigid adherence to documentation runs counter to the agile principle of valuing working software over comprehensive documentation. Additionally, reducing communication among teams would hinder the collaborative spirit of agile frameworks, which thrives on open communication and teamwork to solve problems and innovate.

5. Feedback from the Delivery Horizon is important to the Initiative Horizon in relation to which agile principle?

- A. Analyze to Determine What is Valuable
- B. Understand What is Doable**
- C. See the Whole
- D. Think as a Customer

Feedback from the Delivery Horizon is crucial to the Initiative Horizon because it ensures that what is being proposed or initiated is realistic and achievable given the current capabilities and resources. The principle of "Understand What is Doable" focuses on recognizing the constraints and realities of the team's capacity, skills, and available technology. When feedback from the Delivery Horizon is considered, it provides insights into what can actually be accomplished, shaping future initiatives to be relevant and achievable. This feedback loop helps teams refine their understanding of their operational limits and informs the selection of features or tasks that are not only valuable but also feasible within a given timeframe. By ensuring that new initiatives are grounded in actual delivery capabilities, teams enhance their agility and improve their chances of successful outcomes.

6. Which statement reflects the importance of stakeholder involvement in agile analysis?

- A. Stakeholders are consulted only during project kickoff.
- B. Continuous collaboration with stakeholders is key to ensuring alignment and value delivery.**
- C. Stakeholder feedback is not prioritized in agile analysis.
- D. Stakeholders are only involved in the final review of the product.

The importance of stakeholder involvement in agile analysis is fundamentally centered on ongoing collaboration, which is crucial for aligning the project's goals with stakeholder expectations and delivering value throughout the development process. Continuous collaboration allows agile teams to gather regular feedback, adjust priorities, and make necessary adaptations to meet changing needs, ensuring that the final product aligns with what stakeholders truly want and need. This fluid communication helps to mitigate the risks of misunderstandings and sets a shared understanding of objectives, leading to a more successful outcome. Other options, such as consulting stakeholders only at the project kickoff or limiting their involvement to the final product review, fail to capture the essence of agile methodologies, which emphasize iterative development and continuous interaction. Additionally, disregarding stakeholder feedback would undermine the agile framework's foundational principle of valuing customer collaboration over contract negotiation, which is essential for delivering products that provide real value.

7. What is the primary purpose of tracking velocity for each iteration in an agile team?

- A. Reporting accomplishments to governance structures.
- B. It helps the team make more informed estimates and commitments in future iterations.**
- C. Allows the team to forecast when the project will be done.
- D. Providing status to the sponsor.

Tracking velocity for each iteration serves multiple purposes, but the primary focus is on improving the team's ability to make informed estimates and commitments for future iterations. Velocity, measured as the amount of work completed in a given iteration (often quantified in story points), provides a historical record of the team's performance. By analyzing this data, the team can identify patterns in their productivity, understand their capacity for upcoming iterations, and refine their backlog prioritization. This insight into velocity enables more realistic planning, helping the team to establish achievable goals based on their past performance. When teams consistently track and reflect on their velocity, they can adapt their work processes, improve efficiency, and ultimately enhance team predictability. As a result, making well-informed estimates and commitments becomes a smoother, more evidence-based practice, which is a cornerstone of agile methodologies. While other choices may touch on valid aspects of agile project management, they do not capture the core strategic advantage that comes from the regular evaluation of velocity data. For example, reporting accomplishments to governance or providing status updates may be important for stakeholder communication, but these do not contribute directly to the iterative improvement of team practices and planning that comes from understanding velocity.

8. What is the purpose of the daily stand-up meeting in Agile?

- A. To synchronize the team's activities and set the stage for the day's work**
- B. To review the project budget and expenses
- C. To conduct performance evaluations of team members
- D. To analyze market trends and competitor strategies

The daily stand-up meeting serves a critical role in Agile methodology by providing a platform for the team to synchronize their activities and set the stage for the day's work. During this brief meeting, team members share what they accomplished since the last meeting, what they plan to work on until the next, and if they are facing any obstacles. This promotes transparency and accountability within the team while ensuring alignment on tasks and objectives. By focusing on daily updates, the stand-up encourages quick adjustments and fosters collaborative problem-solving, fostering a more responsive and dynamic work environment. Unlike other options that focus on budget analysis, performance reviews, or market trends, the daily stand-up is specifically designed to enhance communication and collaboration among team members, which is essential for Agile success.

9. Which framework assists agile business analysis practitioners in focusing on long-term strategic needs?

- A. Value Delivery
- B. Stakeholder Engagement
- C. Planning Horizons**
- D. Backlog Management

The correct choice addresses the concept of Planning Horizons, which is crucial for agile business analysis practitioners as it enables them to align their work with the long-term strategic needs of the organization. Planning Horizons provides a framework that helps practitioners understand the different timeframes involved in planning and how various initiatives can contribute to overarching business goals over time. By utilizing Planning Horizons, agile analysts can distinguish between immediate project needs and those that are more strategic in nature. This approach encourages looking beyond the short-term tactical tasks—often emphasized in agile environments—to ensure that the initiatives undertaken will have a lasting impact that aligns with the organization's vision and goals. The other strategies mentioned, while beneficial in their own contexts, focus more on immediate execution and engagement rather than long-term strategic planning. Value Delivery emphasizes achieving short-term gains, Stakeholder Engagement focuses on maintaining relationships and communication during the project, and Backlog Management pertains to the organization of tasks at hand rather than the alignment with future strategic directions. Planning Horizons effectively bridges the gap between day-to-day operations and strategic foresight, making it the most suitable framework for this question.

10. What action should be avoided to prevent wasted resources during the Decision-Making process?

- A. Prioritizing initiatives
- B. Understanding current benefits
- C. Continuously validating assumptions
- D. Allocating resources to outdated initiatives**

To prevent wasted resources during the Decision-Making process, it's crucial to avoid allocating resources to outdated initiatives. Engaging with projects or initiatives that no longer align with current objectives or market conditions can lead to significant inefficiencies. It diverts attention and resources from more relevant and timely initiatives, which could otherwise drive value and innovation. When resources are dedicated to outdated initiatives, not only is there a failure to harness the potential of new opportunities, but there is also a risk of incurring costs without obtaining any meaningful returns. This lack of alignment can frustrate stakeholders and can lead to disengagement among teams. In contrast, prioritizing initiatives, understanding current benefits, and continuously validating assumptions enable organizations to stay focused on value generation. These actions facilitate effective decision-making by ensuring that resources are directed toward the most impactful and relevant initiatives that align with evolving goals and market demands.

Next Steps

Congratulations on reaching the final section of this guide. You've taken a meaningful step toward passing your certification exam and advancing your career.

As you continue preparing, remember that consistent practice, review, and self-reflection are key to success. Make time to revisit difficult topics, simulate exam conditions, and track your progress along the way.

If you need help, have suggestions, or want to share feedback, we'd love to hear from you. Reach out to our team at hello@examzify.com.

Or visit your dedicated course page for more study tools and resources:

<https://iibaagileanalysiscertification.examzify.com>

We wish you the very best on your exam journey. You've got this!

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