

DISCIPLINED AGILE SCRUM MASTER (DASM) PRACTICE EXAM (SAMPLE)

STUDY GUIDE



SAMPLE STUDY GUIDE WITH LIMITED QUESTIONS

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THE FULL VERSION STUDY GUIDE

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Introduction

Preparing for a certification exam can feel overwhelming, but with the right tools, it becomes an opportunity to build confidence, sharpen your skills, and move one step closer to your goals. At Examzify, we believe that effective exam preparation isn't just about memorization, it's about understanding the material, identifying knowledge gaps, and building the test-taking strategies that lead to success.

This guide was designed to help you do exactly that.

Whether you're preparing for a licensing exam, professional certification, or entry-level qualification, this book offers structured practice to reinforce key concepts. You'll find a wide range of multiple-choice questions, each followed by clear explanations to help you understand not just the right answer, but why it's correct.

The content in this guide is based on real-world exam objectives and aligned with the types of questions and topics commonly found on official tests. It's ideal for learners who want to:

- Practice answering questions under realistic conditions,
- Improve accuracy and speed,
- Review explanations to strengthen weak areas, and
- Approach the exam with greater confidence.

We recommend using this book not as a stand-alone study tool, but alongside other resources like flashcards, textbooks, or hands-on training. For best results, we recommend working through each question, reflecting on the explanation provided, and revisiting the topics that challenge you most.

Remember: successful test preparation isn't about getting every question right the first time, it's about learning from your mistakes and improving over time. Stay focused, trust the process, and know that every page you turn brings you closer to success.

Let's begin.

How to Use This Guide

This guide is designed to help you study more effectively and approach your exam with confidence. Whether you're reviewing for the first time or doing a final refresh, here's how to get the most out of your Examzify study guide:

1. Start with a Diagnostic Review

Skim through the questions to get a sense of what you know and what you need to focus on. Your goal is to identify knowledge gaps early.

2. Study in Short, Focused Sessions

Break your study time into manageable blocks (e.g. 30 – 45 minutes). Review a handful of questions, reflect on the explanations.

3. Learn from the Explanations

After answering a question, always read the explanation, even if you got it right. It reinforces key points, corrects misunderstandings, and teaches subtle distinctions between similar answers.

4. Track Your Progress

Use bookmarks or notes (if reading digitally) to mark difficult questions. Revisit these regularly and track improvements over time.

5. Simulate the Real Exam

Once you're comfortable, try taking a full set of questions without pausing. Set a timer and simulate test-day conditions to build confidence and time management skills.

6. Repeat and Review

Don't just study once, repetition builds retention. Re-attempt questions after a few days and revisit explanations to reinforce learning. Pair this guide with other Examzify tools like flashcards, and digital practice tests to strengthen your preparation across formats.

There's no single right way to study, but consistent, thoughtful effort always wins. Use this guide flexibly, adapt the tips above to fit your pace and learning style. You've got this!

Questions

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- 1. True or False: The FLOW view in Disciplined Agile indicates that projects have no starts and stops.**
 - A. True
 - B. False
 - C. Only in certain projects
 - D. This is a myth

- 2. True or False: A value stream begins and ends with a customer.**
 - A. True
 - B. False
 - C. It depends on the project
 - D. Only when the product is delivered

- 3. What is the main role of the team lead?**
 - A. Ensure that the team builds the product right
 - B. Ensure that the team builds the right product
 - C. Build the product
 - D. Coordinate the building of the product.

- 4. What concept is emphasized by the flexibility of Agile teams in their project deliveries?**
 - A. Limited scope
 - B. Cross-functionality
 - C. Process standardization
 - D. Outcome focus

- 5. Which goal is primarily focused on ensuring that the final product is ready for production?**
 - A. Explore Scope
 - B. Ensure Production Readiness
 - C. Improve Quality
 - D. Project Planning

- 6. In the context of Agile, what is the importance of 'sprint reviews'?**
- A. To define new team roles
 - B. To evaluate project budgets
 - C. To showcase work completed and gather feedback
 - D. To plan the next marketing campaign
- 7. True or False: In a complex adaptive system, it's preferable to have one best practice over multiple good practices.**
- A. True
 - B. False
 - C. It depends on the context
 - D. Not applicable
- 8. In general, is it preferable to have long-standing product teams over ad-hoc ones?**
- A. True
 - B. False
 - C. Depends on the project
 - D. Only in large organizations
- 9. What characterizes the Disciplined Agile principle of being pragmatic?**
- A. Tailoring the organizational structure to the context
 - B. Adapting lean methodologies when necessary
 - C. Identifying when to be agile
 - D. Being as effective as you can and continuously improving
- 10. Which of the following is the least suitable way to adopt disciplined agile delivery (DAD)?**
- A. Use any of the prescribed methods and follow them strictly
 - B. Start with DAD
 - C. Work with an experienced coach
 - D. Take advice from the Choose your WoW book

Answers

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1. B
2. A
3. D
4. B
5. B
6. C
7. B
8. A
9. D
10. A

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Explanations

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1. True or False: The FLOW view in Disciplined Agile indicates that projects have no starts and stops.

- A. True
- B. False**
- C. Only in certain projects
- D. This is a myth

The correct answer is that the statement is false. In the context of the FLOW view in Disciplined Agile, it is important to understand that projects can indeed experience starts and stops due to various factors such as resource availability, changing priorities, or the need for interim reviews and adjustments. The FLOW view emphasizes the importance of optimizing the flow of work through the system, but it does not suggest that projects should operate in a continuous, unbroken manner without any pauses or adjustments. Managing flow effectively means recognizing when to initiate, pause, or alter the course of work based on feedback and evolving circumstances. This dynamic approach allows teams to adapt and respond to changes rather than being tied to a rigid plan that assumes a linear progression from start to finish without interruption.

2. True or False: A value stream begins and ends with a customer.

- A. True**
- B. False
- C. It depends on the project
- D. Only when the product is delivered

A value stream indeed begins and ends with a customer. This concept is rooted in the understanding that value streams are all about delivering value to the customer. The process typically starts when a customer's need is identified, and it continues through various stages, including development, production, and delivery, all aimed at meeting that need. Once the product or service has been delivered, the engagement often concludes with the customer's feedback or satisfaction level, which can lead to further iterations or enhancements based on customer insights. Consequently, viewing the value stream as a journey that starts with customer requirements and ends with customer satisfaction is essential for ensuring that all activities along the stream contribute to value creation. Considering the other options, they do not adequately capture the holistic view of a value stream as centered around customer value. The notion that it depends on the project reduces the universality of the concept, while stating that it only occurs when the product is delivered limits the definition by ignoring the importance of the initiation phase driven by customer needs.

3. What is the main role of the team lead?

- A. Ensure that the team builds the product right
- B. Ensure that the team builds the right product
- C. Build the product
- D. Coordinate the building of the product.**

The primary focus of the team lead in a disciplined agile environment is to facilitate collaboration and ensure that all aspects of the team's work are coordinated effectively. This involves not just managing tasks but also fostering communication between team members, stakeholders, and other teams. By taking on the role of coordinating the building of the product, the team lead ensures that everyone is aligned with the team's goals, understands their responsibilities, and is able to identify dependencies and resolve any blockers that may arise during the product development process. This role is crucial as it enables the team to work more efficiently and effectively, maximizing their potential to deliver high-quality results. Coordination is vital, especially in agile environments where adaptability and responsiveness to change are key. The team lead acts as a facilitator, guiding the team through the agile processes and practices while also being responsive to the needs of the product and the team. In contrast, the other options focus on either ensuring the quality of the product or the output, which are important aspects but don't fully encapsulate the broader responsibilities of a team lead in this context. The team lead serves more as a conductor in an orchestra, ensuring all members are playing harmoniously together towards a common goal rather than being solely focused on specific elements of product quality or execution

4. What concept is emphasized by the flexibility of Agile teams in their project deliveries?

- A. Limited scope
- B. Cross-functionality**
- C. Process standardization
- D. Outcome focus

The concept emphasized by the flexibility of Agile teams in their project deliveries is cross-functionality. Agile teams are typically composed of members with diverse skill sets who can collaborate effectively across various disciplines. This characteristic allows teams to respond swiftly to changes, tackle challenges from multiple angles, and deliver value more efficiently. Cross-functionality fosters collaboration and enhances the team's ability to adapt to shifting priorities and requirements. Each member can contribute their expertise while also supporting others, which not only improves team dynamics but also enables the team to pivot when necessary without disrupting the entire project flow. This flexibility is crucial in Agile environments where responsiveness to change is vital for success. The other options highlight important aspects of Agile methodology but do not encapsulate the idea of flexibility in project deliveries as effectively as cross-functionality. Limited scope pertains to the boundaries of what a project may cover, while process standardization focuses on adhering to specific methodologies and could restrict adaptability. Outcome focus is related to achieving desired results but does not specifically address the intrinsic flexibility of Agile team structures.

5. Which goal is primarily focused on ensuring that the final product is ready for production?

- A. Explore Scope
- B. Ensure Production Readiness**
- C. Improve Quality
- D. Project Planning

The goal that is primarily focused on ensuring that the final product is ready for production is clearly centered on the concept of production readiness itself. This goal emphasizes the essential requirements that a product must meet before being deployed in a live environment to serve users. It encapsulates various factors such as functionality, performance, and reliability, ensuring the product aligns with operational standards and user expectations. Production readiness involves not just the final product being complete but also incorporates aspects such as comprehensive testing, documentation, user training, and necessary integration with existing systems. Therefore, this goal acknowledges all the critical elements that need to be in place before the product can confidently be released to customers or users. While the other goals do contribute to broader aspects of project management and product development, they do not specifically focus on this crucial final step in the product lifecycle. Exploring scope, improving quality, and project planning are all vital activities that can influence the end result but do not singularly ensure a product's readiness for production in the same direct way that the "Ensure Production Readiness" goal does.

6. In the context of Agile, what is the importance of 'sprint reviews'?

- A. To define new team roles
- B. To evaluate project budgets
- C. To showcase work completed and gather feedback**
- D. To plan the next marketing campaign

The significance of 'sprint reviews' in Agile lies in their primary function of showcasing the work completed during the sprint and gathering valuable feedback from stakeholders. This practice fosters transparency and collaboration, allowing the team to demonstrate what they have accomplished and how it aligns with the project goals. The feedback collected during these reviews is crucial as it can inform future work, guide adjustments, and ensure that the project remains on track to meet the needs and expectations of stakeholders. This iterative feedback loop helps improve product quality and aligns the team's efforts with customer requirements, ultimately leading to a more successful outcome. In this context, focusing on the demonstration of completed work and actively engaging with stakeholders is essential for continuous improvement and maintaining a strong Agile practice.

7. True or False: In a complex adaptive system, it's preferable to have one best practice over multiple good practices.

- A. True
- B. False**
- C. It depends on the context
- D. Not applicable

In the context of complex adaptive systems, multiple good practices are generally preferred over a single best practice. This preference arises from the nature of complexity, where a system is influenced by many interdependent factors, and each situation can vary significantly. Having a variety of good practices allows for flexibility and adaptability, enabling teams to respond more effectively to changes and uncertainties in their environment. When leaders or teams rely on a single best practice, they may overlook alternative approaches or innovative solutions that could be more effective in a given context. In a complex adaptive system, the environment is constantly evolving, and what might be considered the best practice can shift. By recognizing multiple good practices, teams can draw upon a broader toolkit of strategies, which enhances resilience and fosters an environment of continuous learning and improvement. This approach aligns well with agile principles, which emphasize collaboration, adaptation, and responsiveness to change, thus making multiple good practices not only preferable but essential for success in complex environments.

8. In general, is it preferable to have long-standing product teams over ad-hoc ones?

- A. True**
- B. False
- C. Depends on the project
- D. Only in large organizations

Having long-standing product teams is generally preferable as they foster stability, continuity, and a deep understanding of the product and its domain. When teams work together over time, they build strong interpersonal relationships and develop collective knowledge that enhances their ability to collaborate effectively. This understanding of both the technical aspects and the domain context allows them to make more informed decisions and increases their efficiency. Moreover, long-standing teams can better anticipate and respond to challenges since they have experience working through past issues together. They are more likely to have established norms and a shared language, which enables seamless communication and efficient workflow. In contrast, ad-hoc teams may struggle with these challenges due to a lack of cohesion and historical context, which can lead to misunderstandings, inefficiencies, and ultimately, lower quality outcomes. Thus, the preference for long-standing teams aligns with the principles of building reliable and high-performing teams in agile environments.

9. What characterizes the Disciplined Agile principle of being pragmatic?

- A. Tailoring the organizational structure to the context
- B. Adapting lean methodologies when necessary
- C. Identifying when to be agile
- D. Being as effective as you can and continuously improving**

The principle of being pragmatic within Disciplined Agile emphasizes the importance of effectiveness and the pursuit of continuous improvement. This characteristic recognizes that teams should strive to achieve the best outcomes possible in their specific context, leveraging a mindset that prioritizes results over rigid adherence to prescribed processes. In practice, this means that teams should assess their own unique environments and challenges, enabling them to make informed decisions about their practices. By focusing on being effective, teams are encouraged to embrace the iterative process of learning and refining their approach based on feedback and outcomes. Therefore, they establish a culture of continuous improvement by regularly reflecting on their performance and making adjustments to better meet their goals. This approach contrasts with other options, which, while relevant to various aspects of Agile practices, do not encapsulate the essence of pragmatism as directly as the focus on effectiveness and continuous improvement. The emphasis on tailoring methodologies, adapting practices, or identifying the right moments to be agile are important but serve more as supportive concepts rather than the core attribute of being pragmatic.

10. Which of the following is the least suitable way to adopt disciplined agile delivery (DAD)?

- A. Use any of the prescribed methods and follow them strictly**
- B. Start with DAD
- C. Work with an experienced coach
- D. Take advice from the Choose your WoW book

Adopting disciplined agile delivery (DAD) effectively requires flexibility and adaptability to the specific context of the organization or team. Following a prescribed method strictly, without consideration for the unique circumstances and needs of the team, is typically less suitable for several reasons. DAD emphasizes a principles-based approach, where teams are encouraged to adapt their processes to their specific environments. This means understanding the goals, culture, and challenges of the organization and then tailoring the practices accordingly. Rigidly adhering to a fixed method may lead to misalignment with team dynamics, stakeholder needs, and the overall business context, potentially resulting in inefficiencies and a lack of engagement. In contrast, starting with DAD allows teams to build on the foundational principles and then customize their delivery approach. Working with an experienced coach provides guidance and mentorship tailored to the team's needs, fostering a deeper understanding of the agile principles and practices. Additionally, consulting the "Choose your WoW" book encourages teams to define their own way of working collaboratively, which is aligned with DAD's philosophy of tailoring processes rather than sticking rigidly to a prescribed method.

Next Steps

Congratulations on reaching the final section of this guide. You've taken a meaningful step toward passing your certification exam and advancing your career.

As you continue preparing, remember that consistent practice, review, and self-reflection are key to success. Make time to revisit difficult topics, simulate exam conditions, and track your progress along the way.

If you need help, have suggestions, or want to share feedback, we'd love to hear from you. Reach out to our team at hello@examzify.com.

Or visit your dedicated course page for more study tools and resources:

<https://disciplinedagilescrummaster.examzify.com>

We wish you the very best on your exam journey. You've got this!

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