

# CPIM Practice Exam (Sample)

## Study Guide



**Everything you need from our exam experts!**

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# Introduction

Preparing for a certification exam can feel overwhelming, but with the right tools, it becomes an opportunity to build confidence, sharpen your skills, and move one step closer to your goals. At Examzify, we believe that effective exam preparation isn't just about memorization, it's about understanding the material, identifying knowledge gaps, and building the test-taking strategies that lead to success.

This guide was designed to help you do exactly that.

Whether you're preparing for a licensing exam, professional certification, or entry-level qualification, this book offers structured practice to reinforce key concepts. You'll find a wide range of multiple-choice questions, each followed by clear explanations to help you understand not just the right answer, but why it's correct.

The content in this guide is based on real-world exam objectives and aligned with the types of questions and topics commonly found on official tests. It's ideal for learners who want to:

- Practice answering questions under realistic conditions,
- Improve accuracy and speed,
- Review explanations to strengthen weak areas, and
- Approach the exam with greater confidence.

We recommend using this book not as a stand-alone study tool, but alongside other resources like flashcards, textbooks, or hands-on training. For best results, we recommend working through each question, reflecting on the explanation provided, and revisiting the topics that challenge you most.

**Remember:** successful test preparation isn't about getting every question right the first time, it's about learning from your mistakes and improving over time. Stay focused, trust the process, and know that every page you turn brings you closer to success.

Let's begin.

# How to Use This Guide

**This guide is designed to help you study more effectively and approach your exam with confidence. Whether you're reviewing for the first time or doing a final refresh, here's how to get the most out of your Examzify study guide:**

## **1. Start with a Diagnostic Review**

**Skim through the questions to get a sense of what you know and what you need to focus on. Your goal is to identify knowledge gaps early.**

## **2. Study in Short, Focused Sessions**

**Break your study time into manageable blocks (e.g. 30 - 45 minutes). Review a handful of questions, reflect on the explanations.**

## **3. Learn from the Explanations**

**After answering a question, always read the explanation, even if you got it right. It reinforces key points, corrects misunderstandings, and teaches subtle distinctions between similar answers.**

## **4. Track Your Progress**

**Use bookmarks or notes (if reading digitally) to mark difficult questions. Revisit these regularly and track improvements over time.**

## **5. Simulate the Real Exam**

**Once you're comfortable, try taking a full set of questions without pausing. Set a timer and simulate test-day conditions to build confidence and time management skills.**

## **6. Repeat and Review**

**Don't just study once, repetition builds retention. Re-attempt questions after a few days and revisit explanations to reinforce learning. Pair this guide with other Examzify tools like flashcards, and digital practice tests to strengthen your preparation across formats.**

**There's no single right way to study, but consistent, thoughtful effort always wins. Use this guide flexibly, adapt the tips above to fit your pace and learning style. You've got this!**

## Questions

- 1. How can pickup and delivery costs be minimized?**
  - A. By consolidating several smaller shipments**
  - B. By increasing the delivery frequency**
  - C. By using faster transportation methods**
  - D. By hiring more drivers**
- 2. What does a balance sheet represent?**
  - A. A summary of sales revenue over a period**
  - B. A financial statement of a company's assets, liabilities, and equity**
  - C. A report on physical inventory counts**
  - D. A statement of cash flow and expenses**
- 3. What does inventory turnover measure?**
  - A. The total sales value of all inventory**
  - B. The rate at which inventory is sold and replaced over a period**
  - C. The average value of inventory held in stock**
  - D. The effectiveness of inventory purchasing strategy**
- 4. What does traceability allow for in inventory management?**
  - A. Randomly locating inventory**
  - B. Determining the ongoing location of a shipment**
  - C. Eliminating the need for record keeping**
  - D. Increasing stock levels automatically**
- 5. What defines productive capacity in the theory of constraints?**
  - A. The minimum output capabilities of a resource**
  - B. The maximum output capabilities of a resource**
  - C. The average output capabilities of a resource**
  - D. The output capabilities of a resource for any future projections**

- 6. Which is a major objective of distribution inventory management?**
- A. To provide the required level of customer service.**
  - B. To minimize the cost of warehouse space.**
  - C. To always have enough of everything on hand so there are no stockouts.**
  - D. To minimize labor costs.**
- 7. If an organization has \$3 million in average inventory and a total carrying cost rate of 26%, what is the carrying cost?**
- A. \$450,000**
  - B. \$570,000**
  - C. \$780,000**
  - D. \$900,000**
- 8. What was the actual backlog for day 56 if the previous actual backlog was 6 hours, actual input was 16 hours, and actual output was 14 hours?**
- A. -7 hours**
  - B. 0 hours**
  - C. 6 hours**
  - D. 8 hours**
- 9. Which of the following best defines a product family?**
- A. A group of unrelated products**
  - B. A group of products that pass through similar processing steps**
  - C. A collection of products with different characteristics**
  - D. A list of products available for sale**
- 10. What formula is used to calculate actual backlog?**
- A. Previous Planned Backlog + Planned Input - Planned Output**
  - B. Previous Actual Backlog + Actual Input - Actual Output**
  - C. Planned Output - Actual Output**
  - D. Actual Input - Planned Output**



## **Answers**

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1. A
2. B
3. B
4. B
5. B
6. A
7. C
8. D
9. B
10. B

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## **Explanations**

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## 1. How can pickup and delivery costs be minimized?

**A. By consolidating several smaller shipments**

**B. By increasing the delivery frequency**

**C. By using faster transportation methods**

**D. By hiring more drivers**

Minimizing pickup and delivery costs is essential for improving logistics efficiency and reducing overall operational expenses. Consolidating several smaller shipments into a single, larger shipment is an effective strategy for achieving this. When shipments are combined, it reduces the number of trips needed, which in turn lowers the fuel costs, labor costs, and vehicle wear and tear associated with transportation. Additionally, consolidation can simplify warehousing and handling processes, leading to further cost savings. The other options tend to increase costs rather than reduce them. Increasing delivery frequency, for instance, means more trips are made, which raises transportation costs. Using faster transportation methods typically comes with higher fees, directly impacting the cost-effectiveness of deliveries. Lastly, hiring more drivers could escalate labor costs without necessarily improving efficiency or reducing the number of trips required. Therefore, the most effective method for minimizing pickup and delivery costs is through the consolidation of shipments.

## 2. What does a balance sheet represent?

**A. A summary of sales revenue over a period**

**B. A financial statement of a company's assets, liabilities, and equity**

**C. A report on physical inventory counts**

**D. A statement of cash flow and expenses**

A balance sheet is a vital financial document that provides a snapshot of a company's financial position at a specific point in time. It details the company's assets, liabilities, and equity, allowing stakeholders to assess its financial health. Assets represent everything the company owns that has value, like cash, inventory, and property. Liabilities detail what the company owes to creditors, such as loans and accounts payable. Equity, often referred to as net assets, reflects the residual interest in the assets of the company after deducting liabilities, typically representing the ownership stake of shareholders. This comprehensive view enables investors and management to evaluate the company's liquidity, financial stability, and capital structure, making option B the most accurate description of what a balance sheet represents. In contrast, the other options address different aspects of financial reporting. A summary of sales revenue over a period pertains to an income statement rather than a balance sheet. A report on physical inventory counts reflects operational aspects and is typically part of inventory management, while a statement of cash flow and expenses focuses on the company's cash management and flow of cash rather than its overall financial position.

### 3. What does inventory turnover measure?

- A. The total sales value of all inventory
- B. The rate at which inventory is sold and replaced over a period**
- C. The average value of inventory held in stock
- D. The effectiveness of inventory purchasing strategy

Inventory turnover is a crucial metric that indicates the rate at which inventory is sold and replaced over a specified period. A high inventory turnover rate suggests that a company is effectively managing its inventory, selling products quickly and replenishing stock efficiently. This metric reflects both the sales performance and the efficiency of inventory management practices. By analyzing inventory turnover, businesses can gain insights into their sales effectiveness, production efficiency, and the overall health of their inventory management strategies. When inventory turns over frequently, it often signifies strong sales and effective inventory management, while lower turnover can indicate excess stock or weak sales. The other options do not directly capture the essence of inventory turnover. The total sales value of all inventory reflects financial metrics rather than the rate of turnover. The average value of inventory held provides insight into stock levels but does not indicate how often inventory is sold. Lastly, the effectiveness of inventory purchasing strategy, while important, does not directly translate to the turnover of inventory itself. Thus, option B accurately represents what inventory turnover measures.

### 4. What does traceability allow for in inventory management?

- A. Randomly locating inventory
- B. Determining the ongoing location of a shipment**
- C. Eliminating the need for record keeping
- D. Increasing stock levels automatically

Traceability in inventory management is crucial for ensuring that businesses can track the movement and status of their inventory throughout the supply chain. When traceability is emphasized, it allows organizations to monitor the ongoing location of a shipment effectively. This capability is vital for various reasons, including enhancing visibility into the supply chain, improving customer service by providing accurate delivery estimates, and aiding in the resolution of potential issues such as delays or inventory discrepancies. Being able to determine the location of a shipment at any given time helps businesses respond more quickly to customer inquiries and necessitates better stock-level management, aligning inventory levels with actual demand. Additionally, traceability can be critical for compliance purposes in industries where regulations require the ability to track and recall specific batches of products. The other options presented do not align with the primary function of traceability in inventory management. Randomly locating inventory does not represent the systematic and organized approach that traceability promotes. Eliminating the need for record-keeping contradicts the very nature of traceability, which relies on considerable documentation and logging of information to be effective. Increasing stock levels automatically does not pertain to traceability, as that involves inventory replenishment processes rather than tracking existing inventory.

**5. What defines productive capacity in the theory of constraints?**

- A. The minimum output capabilities of a resource**
- B. The maximum output capabilities of a resource**
- C. The average output capabilities of a resource**
- D. The output capabilities of a resource for any future projections**

Productive capacity in the theory of constraints refers to the maximum output capabilities of a resource. This concept is critical because it identifies the resource that is the most limiting factor in the overall production process, often referred to as the bottleneck. By understanding the maximum output that a bottleneck resource can produce, organizations can make informed decisions to optimize production flows, allocate resources efficiently, and enhance overall performance. In the theory of constraints, the focus is on maximizing the effectiveness of that limiting resource to improve throughput while minimizing excess inventory and operating expenses. Identifying the productive capacity helps organizations prioritize improvements and maintain a balance between supply and demand, ultimately aiming for continuous improvement in the manufacturing process. The other options describe different aspects of output capabilities but do not align with the definition provided in the theory of constraints. For example, minimum output capabilities do not account for optimal performance, and average output capabilities fail to capture the full potential of resources during peak operations. Future projections may vary significantly and should not be used as a basis for defining current capacity.

**6. Which is a major objective of distribution inventory management?**

- A. To provide the required level of customer service.**
- B. To minimize the cost of warehouse space.**
- C. To always have enough of everything on hand so there are no stockouts.**
- D. To minimize labor costs.**

A major objective of distribution inventory management is to provide the required level of customer service. This focus ensures that products are available when customers need them, which is vital to maintaining satisfaction and loyalty. Effective inventory management balances the need to keep sufficient stock on hand to meet customer demand while preventing excess inventory that can tie up capital and increase costs. This objective is rooted in understanding customer expectations regarding product availability and responsiveness, as meeting these expectations directly contributes to a positive customer experience. By maintaining optimal inventory levels, distribution managers can reduce the likelihood of stockouts, which can lead to lost sales and damaged customer relationships. Other options, while relevant to overall efficiency and cost control, do not take precedence over the necessity of maintaining customer satisfaction in a competitive environment. Minimizing warehouse space, ensuring that everything is always available, and reducing labor costs are important considerations, but they should support rather than overshadow the critical goal of serving the customer effectively.

7. If an organization has \$3 million in average inventory and a total carrying cost rate of 26%, what is the carrying cost?
- A. \$450,000
  - B. \$570,000
  - C. \$780,000**
  - D. \$900,000

To determine the carrying cost of inventory, you can utilize the formula for carrying cost, which is calculated by multiplying the average inventory by the carrying cost rate. In this scenario, the average inventory is \$3 million, and the carrying cost rate is 26%. Calculating this gives:  $\text{Carrying Cost} = \text{Average Inventory} \times \text{Carrying Cost Rate}$   $\text{Carrying Cost} = \$3,000,000 \times 0.26$   $\text{Carrying Cost} = \$780,000$  This calculation shows that the carrying cost is indeed \$780,000, which matches the stated answer. Therefore, this is the correct choice. Carrying costs typically cover expenses associated with holding inventory, such as storage costs, insurance, depreciation, and opportunity costs, making it a crucial aspect of inventory management and financial planning for an organization. The accurate computation reflects this essential financial metric that organizations must monitor to maintain efficiency and manage inventory effectively.

8. What was the actual backlog for day 56 if the previous actual backlog was 6 hours, actual input was 16 hours, and actual output was 14 hours?
- A. -7 hours
  - B. 0 hours
  - C. 6 hours
  - D. 8 hours**

To determine the actual backlog for day 56, you start with the previous backlog and then adjust it based on the actual input and actual output for that day. The backlog is calculated using the formula: **\*\*New Backlog = Previous Backlog + Actual Input - Actual Output.\*\*** Given the details: - Previous actual backlog = 6 hours - Actual input = 16 hours - Actual output = 14 hours Inserting these values into the formula gives:  $\text{New Backlog} = 6 \text{ hours} + 16 \text{ hours} - 14 \text{ hours}$   $\text{New Backlog} = 6 \text{ hours} + 2 \text{ hours}$   $\text{New Backlog} = 8 \text{ hours}$ . Thus, the actual backlog for day 56 is 8 hours. This is correct as it accurately reflects the adjustment of backlog considering both the inputs and outputs for that specific day.

**9. Which of the following best defines a product family?**

- A. A group of unrelated products
- B. A group of products that pass through similar processing steps**
- C. A collection of products with different characteristics
- D. A list of products available for sale

A product family is best defined as a group of products that pass through similar processing steps. This definition emphasizes the manufacturing and production aspects, highlighting that products within the same family typically share common processes, materials, or technologies. This similarity can lead to efficiencies in production, quality control, and inventory management, making it easier for companies to streamline operations and meet customer demands effectively. Looking at the other choices, a group of unrelated products does not imply any processing or production similarities, which is crucial for defining a product family. A collection of products with different characteristics suggests a lack of cohesiveness in their production, which contrasts with the idea of shared processing steps. Lastly, simply listing products available for sale does not capture the essential characteristic of a product family concerning their production similarities. Hence, the focus on processing steps in the correct definition aptly illustrates the concept of a product family in a manufacturing context.

**10. What formula is used to calculate actual backlog?**

- A. Previous Planned Backlog + Planned Input - Planned Output
- B. Previous Actual Backlog + Actual Input - Actual Output**
- C. Planned Output - Actual Output
- D. Actual Input - Planned Output

The calculation of actual backlog is derived from the previous actual backlog, adjusted for the input and output of actual quantities during the specified time period. By using the formula involving Previous Actual Backlog, Actual Input, and Actual Output, one can establish a clear understanding of how much work remains to be completed after accounting for what has been produced and what has been input into the system. The Previous Actual Backlog represents the backlog from the previous period. Actual Input indicates what has been added or is currently in production, while Actual Output accounts for what has been completed during that same period. By combining these three elements, you effectively gauge the true standing of the backlog—highlighting the accumulation or reduction of outstanding work based on real activities rather than planned activities or projections. This approach also ensures that you are measuring the backlog based on actual performance, allowing for more accurate assessments and adjustments moving forward.



## Next Steps

**Congratulations on reaching the final section of this guide. You've taken a meaningful step toward passing your certification exam and advancing your career.**

**As you continue preparing, remember that consistent practice, review, and self-reflection are key to success. Make time to revisit difficult topics, simulate exam conditions, and track your progress along the way.**

**If you need help, have suggestions, or want to share feedback, we'd love to hear from you. Reach out to our team at [hello@examzify.com](mailto:hello@examzify.com).**

**Or visit your dedicated course page for more study tools and resources:**

**<https://cpim.examzify.com>**

**We wish you the very best on your exam journey. You've got this!**