

CIPS MANAGING ETHICAL PROCUREMENT AND SUPPLY (L5M5) PRACTICE TEST (SAMPLE)

STUDY GUIDE



**SAMPLE STUDY GUIDE
WITH LIMITED QUESTIONS**

**VISIT US ONLINE FOR
THE FULL VERSION STUDY GUIDE**

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Introduction

Preparing for a certification exam can feel overwhelming, but with the right tools, it becomes an opportunity to build confidence, sharpen your skills, and move one step closer to your goals. At Examzify, we believe that effective exam preparation isn't just about memorization, it's about understanding the material, identifying knowledge gaps, and building the test-taking strategies that lead to success.

This guide was designed to help you do exactly that.

Whether you're preparing for a licensing exam, professional certification, or entry-level qualification, this book offers structured practice to reinforce key concepts. You'll find a wide range of multiple-choice questions, each followed by clear explanations to help you understand not just the right answer, but why it's correct.

The content in this guide is based on real-world exam objectives and aligned with the types of questions and topics commonly found on official tests. It's ideal for learners who want to:

- Practice answering questions under realistic conditions,
- Improve accuracy and speed,
- Review explanations to strengthen weak areas, and
- Approach the exam with greater confidence.

We recommend using this book not as a stand-alone study tool, but alongside other resources like flashcards, textbooks, or hands-on training. For best results, we recommend working through each question, reflecting on the explanation provided, and revisiting the topics that challenge you most.

Remember: successful test preparation isn't about getting every question right the first time, it's about learning from your mistakes and improving over time. Stay focused, trust the process, and know that every page you turn brings you closer to success.

Let's begin.

How to Use This Guide

This guide is designed to help you study more effectively and approach your exam with confidence. Whether you're reviewing for the first time or doing a final refresh, here's how to get the most out of your Examzify study guide:

1. Start with a Diagnostic Review

Skim through the questions to get a sense of what you know and what you need to focus on. Your goal is to identify knowledge gaps early.

2. Study in Short, Focused Sessions

Break your study time into manageable blocks (e.g. 30 – 45 minutes). Review a handful of questions, reflect on the explanations.

3. Learn from the Explanations

After answering a question, always read the explanation, even if you got it right. It reinforces key points, corrects misunderstandings, and teaches subtle distinctions between similar answers.

4. Track Your Progress

Use bookmarks or notes (if reading digitally) to mark difficult questions. Revisit these regularly and track improvements over time.

5. Simulate the Real Exam

Once you're comfortable, try taking a full set of questions without pausing. Set a timer and simulate test-day conditions to build confidence and time management skills.

6. Repeat and Review

Don't just study once, repetition builds retention. Re-attempt questions after a few days and revisit explanations to reinforce learning. Pair this guide with other Examzify tools like flashcards, and digital practice tests to strengthen your preparation across formats.

There's no single right way to study, but consistent, thoughtful effort always wins. Use this guide flexibly, adapt the tips above to fit your pace and learning style. You've got this!

Questions

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- 1. What is the term for slavery where children inherit the status of their enslaved parents?**
 - A. Child labor
 - B. Descent-based slavery
 - C. Inter-generational servitude
 - D. Forced apprenticeship
- 2. What is the term for modern slavery where individuals must work to repay a debt with no hope of freedom?**
 - A. Forced labor
 - B. Debt bondage
 - C. Human trafficking
 - D. Involuntary servitude
- 3. What best defines a value chain in a business context?**
 - A. Activities or processes that reduce risks involved in production
 - B. Activities that do not contribute to the final product
 - C. Activities or processes that businesses carry out to add value to a product or service
 - D. Only the marketing activities of a company
- 4. What term describes suppliers that are members or units within an organisation?**
 - A. External suppliers
 - B. Internal suppliers
 - C. Contract suppliers
 - D. Preferred suppliers
- 5. What are the contractual terms called that exist but are not formally written down?**
 - A. Implied terms
 - B. Codified terms
 - C. Mandated terms
 - D. Explicit terms

- 6. What characterizes non-governmental organisations (NGOs)?**
- A. Organizations that are entirely government-funded
 - B. Usually independent, non-profit organizations, sometimes funded by governments
 - C. For-profit organizations that support corporate policies
 - D. Local charitable groups with no international presence
- 7. What is portfolio analysis used for in procurement?**
- A. To evaluate supplier relationships
 - B. To calculate risks and returns
 - C. To determine piece prices
 - D. To assess the quality of goods
- 8. Which of the following identifies a key characteristic of just-in-time (JIT) systems?**
- A. They require high inventory levels.
 - B. They involve planned stock shortages.
 - C. They aim to minimize waste by aligning production with demand.
 - D. They focus on bulk purchasing discounts.
- 9. Which factor can influence the value in value engineering?**
- A. The function of the product
 - B. The geographical location of the supplier
 - C. The historical sales data of the product
 - D. The initial price sensitivity of the market
- 10. What aspect of the triple bottom line focuses on social responsibility?**
- A. Profit
 - B. People
 - C. Planet
 - D. Efficiency

Answers

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1. B
2. B
3. C
4. B
5. A
6. B
7. B
8. C
9. A
10. B

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Explanations

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1. What is the term for slavery where children inherit the status of their enslaved parents?

- A. Child labor
- B. Descent-based slavery**
- C. Inter-generational servitude
- D. Forced apprenticeship

The term for slavery where children inherit the status of their enslaved parents is known as descent-based slavery. This form of slavery is characterized by the practice in which the offspring of enslaved individuals are automatically born into the same condition of slavery, perpetuating a cycle that can last for generations. This system often strips individuals of their freedom and rights based on ancestry, ensuring that the status of being enslaved is passed down. Descent-based slavery can have profound implications on social structures, economic systems, and individual lives, as it creates a hereditary class of slaves. This contrasts with other forms of slavery or labor that might not involve hereditary components, such as child labor or forced apprenticeship, which do not necessarily imply that the children of laborers are destined to the same kinds of labor due to their parentage. Understanding this term is crucial when discussing the historical and social implications of slavery and exploitation in various contexts.

2. What is the term for modern slavery where individuals must work to repay a debt with no hope of freedom?

- A. Forced labor
- B. Debt bondage**
- C. Human trafficking
- D. Involuntary servitude

The term that specifically refers to the situation in which individuals are compelled to work in order to repay a debt, often with no realistic possibility of achieving their freedom, is known as debt bondage. This form of modern slavery creates a cycle of exploitation, as individuals may find themselves trapped in a situation where they are required to work for very low wages or even for free until their debt is paid off, which can often be manipulated by the creditor to extend the term indefinitely. Debt bondage is particularly insidious because it not only involves the coercion of labor but also takes advantage of economic vulnerabilities. Individuals often end up in such situations due to limited financial options, making it difficult for them to escape the cycle of debt and servitude. This distinguishes it from other terms related to modern slavery, highlighting the specific nature of the obligation to repay a debt as the means of control.

3. What best defines a value chain in a business context?

- A. Activities or processes that reduce risks involved in production
- B. Activities that do not contribute to the final product
- C. Activities or processes that businesses carry out to add value to a product or service**
- D. Only the marketing activities of a company

A value chain refers to the series of activities or processes that a business engages in to deliver a product or service, and its primary focus is on the ways in which value is added at each stage of production or service delivery. This concept highlights the importance of both efficiency and effectiveness in each step, from initial raw material sourcing and production to final sale and after-sales services. By identifying and optimizing these activities, businesses can enhance their competitive advantage. Focusing on adding value is crucial as it ensures that each step contributes positively to the overall customer experience and ultimately affects profitability. In this way, the value chain helps organizations assess where they can improve operations and how they can create more worth for their customers, which is essential in ethical procurement and strategic supply management. The other options do not accurately capture the comprehensive nature of a value chain. For instance, activities that reduce risks, while important, do not encompass the broader scope of value creation that defines a value chain. Similarly, activities that do not contribute to the final product are irrelevant in this context, as they do not add value. Lastly, limiting the definition to only marketing activities overlooks the wide array of processes involved in delivering value, from production to logistics and customer service.

4. What term describes suppliers that are members or units within an organisation?

- A. External suppliers
- B. Internal suppliers**
- C. Contract suppliers
- D. Preferred suppliers

The term that describes suppliers who are members or units within an organization is "internal suppliers." Internal suppliers can refer to departments, teams, or other organizational units that provide goods or services to other parts of the same organization. This concept emphasizes the importance of understanding the supply chain within the organization itself, as internal suppliers play a critical role in the overall efficiency and effectiveness of operations. Recognizing internal suppliers helps organizations streamline processes, improve communication, and foster collaboration. It also highlights the interconnectedness of different units and how they contribute to the overall objectives of the organization. In contrast, external suppliers refer to entities that are outside the organization, contract suppliers involve those that provide services through a formal agreement, and preferred suppliers are external firms that have been recognized for their quality, reliability, or competitive pricing, without being part of the internal structure. Understanding the distinctions among these types of suppliers is essential for effective procurement and supply chain management.

5. What are the contractual terms called that exist but are not formally written down?

- A. Implied terms**
- B. Codified terms
- C. Mandated terms
- D. Explicit terms

The correct term for contractual terms that exist but are not formally written down is "implied terms." Implied terms are those provisions that are understood to be part of a contract even if they are not explicitly stated. These terms are often based on the nature of the agreement, the intentions of the parties involved, or legal principles and statutes that govern the agreement. For example, in many jurisdictions, there may be implied terms concerning the quality of goods or services provided in a contract for sale or service, ensuring that they meet certain expected standards, even if those specifics are not documented in the contract itself. This concept is crucial in legal contexts, as it helps protect parties in agreements by providing a standard framework that parties can rely on, even when not all terms are laid out in writing. Understanding implied terms is essential for effective contract management and ethical procurement practices, as they contribute to fair dealings and ensure that the expectations of all parties are met, fostering trust and cooperation in business relationships.

6. What characterizes non-governmental organisations (NGOs)?

- A. Organizations that are entirely government-funded
- B. Usually independent, non-profit organizations, sometimes funded by governments**
- C. For-profit organizations that support corporate policies
- D. Local charitable groups with no international presence

Non-governmental organizations (NGOs) are primarily characterized by their independence and non-profit status. They operate independently from government control, which allows them to focus on various social, environmental, or humanitarian issues without political interference. While many NGOs rely on donations, grants, or fundraising for their operations, they can also receive funding from government sources; however, this funding does not compromise their independence. The distinction of being non-profit is crucial, as it implies that any surplus generated by the organization is reinvested into its mission rather than distributed to shareholders. This aligns with the core purpose of NGOs, which is to serve the public good rather than generate profit. In contrast, options emphasizing government funding suggest a level of control or influence that contradicts the fundamental independence of NGOs. Additionally, labeling NGOs as for-profit organizations overlooks their commitment to societal and environmental issues and their operational model. Similarly, depicting NGOs as local charitable groups with no international presence significantly narrows their scope and impact, as many NGOs operate globally and address issues that transcend borders. Thus, the characterization that NGOs are usually independent, non-profit organizations, sometimes funded by governments accurately captures their essence and operational framework.

7. What is portfolio analysis used for in procurement?

- A. To evaluate supplier relationships
- B. To calculate risks and returns**
- C. To determine piece prices
- D. To assess the quality of goods

Portfolio analysis in procurement is a strategic tool primarily used for understanding and managing the risk-return profile of various suppliers and procurement categories. The focus on calculating risks and returns allows organizations to identify which suppliers and categories offer the best balance of cost versus potential risk. This process involves categorizing suppliers and products in terms of their strategic importance, financial impact, and market volatility. By analyzing these factors, procurement professionals can make informed decisions that align with the organization's overall objectives, ensuring that they are investing resources wisely and strategically. While evaluating supplier relationships, determining piece prices, and assessing the quality of goods are important aspects of procurement, they do not encompass the overarching purpose of portfolio analysis, which is fundamentally about understanding the risk associated with different procurement choices and optimizing the return on investment across the supplier base. This strategic approach empowers organizations to allocate resources where they can achieve the most significant impact while managing exposure to potential risks.

8. Which of the following identifies a key characteristic of just-in-time (JIT) systems?

- A. They require high inventory levels.
- B. They involve planned stock shortages.
- C. They aim to minimize waste by aligning production with demand.**
- D. They focus on bulk purchasing discounts.

Just-in-time (JIT) systems are designed to enhance efficiency and reduce waste in the production process. A key characteristic of JIT is its focus on aligning production closely with actual demand. This approach helps organizations minimize excess inventory and reduce carrying costs, enabling them to respond quickly to changes in customer preferences and market conditions. By synchronizing production schedules with demand signals, JIT systems allow businesses to produce only what is needed, when it is needed, thereby avoiding overproduction and waste of resources. This characteristic is central to the philosophy of lean manufacturing, which seeks to create more value with less work and materials, ultimately improving operational efficiency and competitiveness. The other options do not accurately represent the characteristics of JIT systems. High inventory levels run counter to the JIT philosophy, which strives for minimal stock. Similarly, planned stock shortages are not a goal of JIT but rather a potential risk if not managed properly. Lastly, while bulk purchasing can offer discounts, JIT typically discourages bulk purchasing to maintain low inventory levels and avoid the pitfalls associated with excess stock.

9. Which factor can influence the value in value engineering?

- A. The function of the product**
- B. The geographical location of the supplier
- C. The historical sales data of the product
- D. The initial price sensitivity of the market

The function of the product plays a crucial role in value engineering because it directly impacts how the product meets the needs and requirements of the end-users. Value engineering focuses on improving the value of a product by enhancing its function while reducing costs, making it essential to analyze and understand the product's primary functions. By evaluating its function, procurement professionals can identify areas where value can be increased, whether by eliminating unnecessary features, improving quality, or finding more cost-effective materials or processes. If the function is well-defined and aligned with customer needs, the procurement process can lead to better product design and overall value creation. Other factors, like the geographical location of the supplier, can impact logistics and delivery costs, while historical sales data may inform market trends and pricing strategies. The initial price sensitivity of the market can influence pricing strategies but does not directly enhance the intrinsic value of the product itself. Therefore, while these factors are relevant in broader procurement and supply discussions, the function of the product is fundamentally the most influential in terms of value engineering.

10. What aspect of the triple bottom line focuses on social responsibility?

- A. Profit
- B. People**
- C. Planet
- D. Efficiency

The correct answer is linked to the concept of the triple bottom line, which encompasses three elements: profit, people, and planet. In this framework, the focus on social responsibility is specifically represented by "people." This aspect emphasizes the importance of social equity, community engagement, labor rights, and overall welfare of individuals affected by business practices. It brings attention to how organizations are accountable for their impact on stakeholders, employees, and the wider community. The social dimension encourages businesses to conduct their operations in a way that contributes positively to society, ensuring that they act ethically and responsibly in their pursuit of profits. In contrast, profit pertains primarily to the economic success of a business, while planet refers to environmental stewardship and sustainability efforts. Efficiency, while important in operational contexts, does not directly address social responsibility. The emphasis on "people" captures the essence of how organizations interact with and impact society, making it the clear focus for social responsibility within the triple bottom line framework.

Next Steps

Congratulations on reaching the final section of this guide. You've taken a meaningful step toward passing your certification exam and advancing your career.

As you continue preparing, remember that consistent practice, review, and self-reflection are key to success. Make time to revisit difficult topics, simulate exam conditions, and track your progress along the way.

If you need help, have suggestions, or want to share feedback, we'd love to hear from you. Reach out to our team at hello@examzify.com.

Or visit your dedicated course page for more study tools and resources:

<https://cipsl5m5.examzify.com>

We wish you the very best on your exam journey. You've got this!

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