

CASBO CHIEF BUSINESS OFFICIAL (CBO) PRACTICE TEST (SAMPLE)

STUDY GUIDE



**SAMPLE STUDY GUIDE
WITH LIMITED QUESTIONS**

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Introduction

Preparing for a certification exam can feel overwhelming, but with the right tools, it becomes an opportunity to build confidence, sharpen your skills, and move one step closer to your goals. At Examzify, we believe that effective exam preparation isn't just about memorization, it's about understanding the material, identifying knowledge gaps, and building the test-taking strategies that lead to success.

This guide was designed to help you do exactly that.

Whether you're preparing for a licensing exam, professional certification, or entry-level qualification, this book offers structured practice to reinforce key concepts. You'll find a wide range of multiple-choice questions, each followed by clear explanations to help you understand not just the right answer, but why it's correct.

The content in this guide is based on real-world exam objectives and aligned with the types of questions and topics commonly found on official tests. It's ideal for learners who want to:

- Practice answering questions under realistic conditions,
- Improve accuracy and speed,
- Review explanations to strengthen weak areas, and
- Approach the exam with greater confidence.

We recommend using this book not as a stand-alone study tool, but alongside other resources like flashcards, textbooks, or hands-on training. For best results, we recommend working through each question, reflecting on the explanation provided, and revisiting the topics that challenge you most.

Remember: successful test preparation isn't about getting every question right the first time, it's about learning from your mistakes and improving over time. Stay focused, trust the process, and know that every page you turn brings you closer to success.

Let's begin.

How to Use This Guide

This guide is designed to help you study more effectively and approach your exam with confidence. Whether you're reviewing for the first time or doing a final refresh, here's how to get the most out of your Examzify study guide:

1. Start with a Diagnostic Review

Skim through the questions to get a sense of what you know and what you need to focus on. Your goal is to identify knowledge gaps early.

2. Study in Short, Focused Sessions

Break your study time into manageable blocks (e.g. 30 – 45 minutes). Review a handful of questions, reflect on the explanations.

3. Learn from the Explanations

After answering a question, always read the explanation, even if you got it right. It reinforces key points, corrects misunderstandings, and teaches subtle distinctions between similar answers.

4. Track Your Progress

Use bookmarks or notes (if reading digitally) to mark difficult questions. Revisit these regularly and track improvements over time.

5. Simulate the Real Exam

Once you're comfortable, try taking a full set of questions without pausing. Set a timer and simulate test-day conditions to build confidence and time management skills.

6. Repeat and Review

Don't just study once, repetition builds retention. Re-attempt questions after a few days and revisit explanations to reinforce learning. Pair this guide with other Examzify tools like flashcards, and digital practice tests to strengthen your preparation across formats.

There's no single right way to study, but consistent, thoughtful effort always wins. Use this guide flexibly, adapt the tips above to fit your pace and learning style. You've got this!

Questions

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- 1. What is the maximum term for a COP financing?**
 - A. Up to the useful life of the facility financed
 - B. 25 years
 - C. 40 years
 - D. 20 years
- 2. What is a primary objective of internal controls in payroll processing?**
 - A. Prevent errors and fraud, ensure proper approvals, accurate deductions, and timely payments
 - B. Increase payroll costs
 - C. Automate all payments without human oversight
 - D. Eliminate payroll deductions
- 3. How many fund balance classifications are defined by GASB54?**
 - A. 4
 - B. 5
 - C. 6
 - D. 7
- 4. What is the purpose of written change orders in contract management?**
 - A. They replace the original contract
 - B. They are optional
 - C. They document modifications to the contract and track scope and cost changes
 - D. They require new bidding
- 5. Which framework governs formal bidding in California school districts?**
 - A. Public Contract Code.
 - B. State procurement manual.
 - C. District policy alone.
 - D. Federal procurement guidelines.

- 6. What distinguishes a general obligation bond from a Mello-Roos district financing?**
- A. General obligation bonds are repaid from general funds or property taxes; Mello-Roos funds are raised through a special tax levy for facilities and related costs.
 - B. GO bonds are funded by federal grants; Mello-Roos by private donations.
 - C. GO bonds are repaid by state-wide pool; Mello-Roos repaid by student fees.
 - D. GO bonds require voter approval; Mello-Roos does not.
- 7. How should districts account for inter-fund transfers to avoid misstatement?**
- A. They must be properly authorized, recorded in both transferring and receiving funds, and reconciled regularly to prevent revenue/expense distortion.
 - B. They can be recorded only in the transferring fund.
 - C. They are optional and do not require reconciliation.
 - D. They should be avoided at all costs.
- 8. Which statement best describes the Unassigned GASB54 fund balance?**
- A. Unassigned funds have no constraints and may be used for any purpose in the general fund
 - B. Unassigned funds are restricted to external purposes
 - C. Unassigned funds are set aside by the board
 - D. Unassigned funds are inventory-like assets
- 9. Which statement correctly describes the timing of interim periods in the budget cycle?**
- A. The first interim ends Oct 31 and the second interim ends Jan 31
 - B. The first interim ends Jan 31 and the second ends Oct 31
 - C. The first interim ends Dec 15 and the second ends Mar 15
 - D. The first interim ends Oct 31 and the second ends Dec 15
- 10. Which facilities/equipment qualify for a COP without a vote?**
- A. Capital Improvement Expenditures (no vote required)
 - B. Land acquisitions
 - C. Vehicles
 - D. Operating expenses

Answers

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1. A
2. A
3. B
4. C
5. C
6. B
7. C
8. A
9. A
10. A

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Explanations

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1. What is the maximum term for a COP financing?

A. Up to the useful life of the facility financed

B. 25 years

C. 40 years

D. 20 years

In COP financing, the debt term is tied to the asset being financed. The maximum term is up to the useful life of the facility financed because the payments for the COPs are intended to be supported by the period the asset provides benefits. Extending the debt beyond the asset's life would leave debt service without a corresponding asset to secure or justify it, which isn't prudent. So the longest you would typically issue COPs for is the facility's useful life; for example, if the facility lasts 25 years, the COPs wouldn't normally exceed 25 years.

2. What is a primary objective of internal controls in payroll processing?

A. Prevent errors and fraud, ensure proper approvals, accurate deductions, and timely payments

B. Increase payroll costs

C. Automate all payments without human oversight

D. Eliminate payroll deductions

Internal controls in payroll processing focus on safeguarding assets and ensuring accurate, reliable payroll results. The main objective is to prevent errors and fraud by establishing proper approvals, accurate deductions, and timely payments. This is achieved through separation of duties so no one person can both authorize and process payroll, requiring supervisory review, validation of hours, rates, and benefit elections, and reconciling payroll records to the general ledger. An audit trail and access controls help detect and deter misuse, while timely payments and accurate deductions ensure compliance with tax withholdings and benefit plans. Other options miss the mark: increasing payroll costs isn't the goal of controls; automation without oversight can undermine safeguards; eliminating deductions would violate legal requirements and employee rights.

3. How many fund balance classifications are defined by GASB54?

A. 4

B. 5

C. 6

D. 7

Fund balance classifications defined by GASB 54 total five. These categories are used to show what constraints apply to resources: Nonspendable (amounts not in spendable form, like inventories or prepaids); Spendable restricted (resources limited by external sources such as laws or grant agreements); Committed (resources constrained by formal action of the government's highest decision making authority); Assigned (resources constrained by the government's intent to spend for specific purposes); and Unassigned (the residual in the General Fund, available for any purpose). In practice, Unassigned is typically shown only in the General Fund, while other funds reflect the applicable combination of the other categories.

4. What is the purpose of written change orders in contract management?

- A. They replace the original contract
- B. They are optional
- C. They document modifications to the contract and track scope and cost changes**
- D. They require new bidding

Written change orders are the formal tool used to document modifications to an existing contract. They provide an approved, auditable record of changes in scope, schedule, and cost, showing exactly what was altered and why, so both parties agree to the new terms before work continues. This helps prevent disputes over what was intended, keeps track of how the contract has evolved, and ties adjustments to payment and timing. They do not replace the original contract; they amend it. They are not merely optional; when a change is needed, a written amendment is the standard approach. A new bidding process is not automatically triggered by a change order unless policy or the contract requires it.

5. Which framework governs formal bidding in California school districts?

- A. Public Contract Code.
- B. State procurement manual.
- C. District policy alone.**
- D. Federal procurement guidelines.

Formal bidding in California school districts is governed by state statutes, not by district policy alone. The Public Contract Code sets the mandatory rules for competitive bidding—when formal bids are required, how bids are solicited and opened, how they are evaluated, and how contracts are awarded. Districts carry these out through board policies and procedures, but those policies cannot override or replace the state law. The State Procurement Manual is intended for state agencies, not local districts, and federal procurement guidelines only come into play if federal funds are involved. So the most authoritative framework for formal bidding is the Public Contract Code, with related statutes guiding the process.

6. What distinguishes a general obligation bond from a Mello-Roos district financing?

- A. General obligation bonds are repaid from general funds or property taxes; Mello-Roos funds are raised through a special tax levy for facilities and related costs.
- B. GO bonds are funded by federal grants; Mello-Roos by private donations.**
- C. GO bonds are repaid by state-wide pool; Mello-Roos repaid by student fees.
- D. GO bonds require voter approval; Mello-Roos does not.

General obligation bonds are backed by the issuer's taxing power and are repaid from general funds or property taxes. Mello-Roos district financing, created as a community facilities district, is funded instead by a special tax levy on property within the district to pay for facilities and related costs. Federal grants or private donations don't play the typical role in backing GO bonds, and Mello-Roos debt isn't repaid from a state-wide pool or student fees. The key distinction is the source of repayment: general taxes for GO bonds versus a dedicated CFD special tax for Mello-Roos.

7. How should districts account for inter-fund transfers to avoid misstatement?

- A. They must be properly authorized, recorded in both transferring and receiving funds, and reconciled regularly to prevent revenue/expense distortion.
- B. They can be recorded only in the transferring fund.
- C. They are optional and do not require reconciliation.**
- D. They should be avoided at all costs.

Interfund transfers are movements of cash between funds, not operating revenues or expenses. To avoid misstatement, they must be properly authorized, recorded in both the fund that sends the money and the fund that receives it, and regularly reconciled so the transfer out and transfer in amounts match and align with the general ledger. This dual recording keeps each fund's statements accurate about its cash and balances, prevents distortion of revenue or expenses in the individual funds, and ensures the overall financial picture is correct when statements are combined. Regular reconciliation helps catch timing differences or posting errors before they propagate into the financial reports. Transfers are a normal part of district financing, so they should not be treated as optional or avoided; recording in both funds and reconciling is essential.

8. Which statement best describes the Unassigned GASB54 fund balance?

- A. Unassigned funds have no constraints and may be used for any purpose in the general fund**
- B. Unassigned funds are restricted to external purposes
- C. Unassigned funds are set aside by the board
- D. Unassigned funds are inventory-like assets

Unassigned fund balance represents resources in the General Fund with no constraints, meaning they are available for any purpose the governing body approves through the budget process. This category is the residual left after all other classifications (nonspendable, restricted, committed, assigned) are accounted for, and it signals flexibility in how the funds may be used. The other descriptions describe funds that are restricted, committed/assigned, or nonspendable (like inventories), which is why they don't fit unassigned.

9. Which statement correctly describes the timing of interim periods in the budget cycle?

- A. The first interim ends Oct 31 and the second interim ends Jan 31**
- B. The first interim ends Jan 31 and the second ends Oct 31
- C. The first interim ends Dec 15 and the second ends Mar 15
- D. The first interim ends Oct 31 and the second ends Dec 15

Interim periods are set to give a timely, midyear view of the budget so the district can compare actual results to what was planned and adjust before year-end. The standard schedule has the first interim ending October 31, covering July 1 through October 31, which provides an early check on whether revenues and expenditures are tracking against the adopted budget. The second interim ends January 31, extending the review through the winter period to incorporate more up-to-date information and near-term projections, allowing budget revisions before the spring adoption. This timing aligns with the fiscal-year calendar and state reporting practices, enabling timely corrective action if needed. Other end dates don't fit this established cadence, so the described pair—first interim ending October 31 and second interim ending January 31—is the correct one.

10. Which facilities/equipment qualify for a COP without a vote?

A. Capital Improvement Expenditures (no vote required)

B. Land acquisitions

C. Vehicles

D. Operating expenses

Certificates of Participation (COPs) are used to finance long-lived capital needs without requiring a voter-approved ballot, by structuring the arrangement as a lease-purchase for a facility or major asset. The type of expenditure that fits this approach is capital improvement expenditures—things that enhance a facility or its infrastructure and have a long useful life. These are the kinds of investments that COPs are designed to fund, since they create or substantially improve capital assets used by the district. Land acquisitions, vehicles, and operating expenses aren't the same: land purchases may trigger different approval processes and are not typically financed through COPs in this context; vehicles are personal property that aren't core facility improvements; and operating expenses are ongoing costs, not long-term capital investments. So the best fit for COP financing without a vote is capital improvement expenditures.

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Next Steps

Congratulations on reaching the final section of this guide. You've taken a meaningful step toward passing your certification exam and advancing your career.

As you continue preparing, remember that consistent practice, review, and self-reflection are key to success. Make time to revisit difficult topics, simulate exam conditions, and track your progress along the way.

If you need help, have suggestions, or want to share feedback, we'd love to hear from you. Reach out to our team at hello@examzify.com.

Or visit your dedicated course page for more study tools and resources:

<https://casbocbo.examzify.com>

We wish you the very best on your exam journey. You've got this!

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